

 **VILLAGE OF  
Cremona**  
**REQUEST FOR DECISION**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 1

**TITLE:** Call to Order

**ORIGINATED BY:** *Karen O'Connor, CAO*

Mayor Lamb calls the December 16, 2025, Village of Cremona Regular Council meeting to order at \_\_\_\_\_ pm

**RECOMMENDED ACTION:**

Mayor Lamb calls the Village of Cremona Regular Council Meeting to order at \_\_\_\_\_pm.

INTLS: CAO: *KO*

 **VILLAGE OF  
Cremona**  
**REQUEST FOR DECISION**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 2

**TITLE:** ACCEPTANCE OF AGENDA

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

By resolution, Council must accept the agenda.

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ accepts the Agenda as presented.

OR

**MOTION** THAT Councillor \_\_\_\_\_ accepts the Agenda as amended.

INTLS: CAO: *KO*



**REGULAR COUNCIL MEETING AGENDA**  
**December 16, 2025, at 7:00 p.m.**  
**Council Chambers – 106 1<sup>st</sup> Avenue East**

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**ATTENDANCE:** Mayor Lamb, Deputy Mayor Liu, Councillors, Abrams, Martin & Thompson

**OTHER PRESENT:** CAO, Karen O'Connor, IT Glen Harrison

**ABSENT:**

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1. **CALL TO ORDER**
2. **ACCEPTANCE OF AGENDA**
3. **ADOPTION OF COUNCIL MEETING MINUTES**
  - a) November 18, 2025, Regular Council Meeting Minutes
4. **DELEGATION / PRESENTATION:**
5. **OPEN FORUM:**
6. **BUSINESS ARISING FROM PREVIOUS MEETING:**
7. **BYLAWS AND POLICIES:**
  - a) **RFD 25-12-088 Bylaw** No. 519-25 ATCO GAS and Pipelines Ltd.
  - b) **RFD 25-12-089** Policy Level of Service 2019-01
8. **NEW BUSINESS:**
  - a) **RFD 25-12-090** Appointing VRSG
  - b) **RFD 25-12-091** Urban System Agreement
  - c) **RFD 25-12-092** 2026 Christmas Party / Get-together & Admin Christmas Office hours
  - d) **RFD 25-12-093** 2026 Interim Budget
  - e) **RFD (Discussion) 2026** Operating Budget

**9. REPORTS:**

**a) Financial Reports**

- i. Accounts Payable-November 2025
- ii. Financial Report January 1-November 30, 2025

**b) CAO Reports**

**Public Works & Water Operator**

- I. MV Water November 2025 Monthly Summary

**10. MINUTES/REPORTS-BOARDS, COMMITTEES, COMMISSIONS:**

**Mayor Lamb**

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**Deputy Mayor Liu**

- Cremona Library Board Meeting Minutes, Oct 23, 2025

**Councillor Abrams**

•

**Councillor Thompson**

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**11. CORRESPONDENCE & INFORMATION:**

- MPE Project Update, Dec 3, 2025
- 

**12. CLOSED MEETING: None**

**13. RECONVENE:**

**14. ADJOURNMENT:**



## REQUEST FOR DECISION

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 3

**TITLE:** Minutes – a) November 18, 2025 Regular Council Meeting Minutes

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

Council is advised to review all meeting minutes carefully for any errors or omissions prior to approval.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

Please see attached.

**COSTS / SOURCE OF FUNDING (if applicable):**

N/A

**RECOMMENDED ACTION:**

- a) **MOTION** THAT Councillor \_\_\_\_\_ accepts November 18, 2025, Regular Council Meeting minutes as presented.

OR

**MOTION** THAT Councillor \_\_\_\_\_ accepts November 18, 2025, Regular Council Meeting minutes as amended.

NTLS: CAO: KO

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Minutes of the Village of Cremona Regular Council Meeting held on  
Tuesday, November 18, 2025 – Commencing at 7:00 p.m.

**IN ATTENDANCE:** Mayor Lamb, Deputy Mayor Liu, Councillors Abrams, Martin & Thompson

**OTHERS PRESENT:** CAO, Karen O'Connor, Glen Harison IT Technician and 13 members of the public

**ABSENT:**

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**1.1 CALL TO ORDER:**

Mayor Lamb calls the meeting to order at 7:00 P.M.

**2.1 ADOPTION OF AGENDA:**

**Res: 25/215** MOTION THAT Councillor Thompson accepts November 18, 2025, agenda as amended.

**CARRIED**

**3. ADOPTION OF MINUTES:**

**Res: 25/216** MOTION THAT the minutes of the Organizational Council Meeting of October 29<sup>th</sup>, 2025, be adopted as amended.

**CARRIED**

**4. DELEGATIONS / PRESENT:** Ross Zimmerman & Dee Deveau, Municipal Affair Viability

**Res: 25/217** MOTION Mayor Lamb accepted the presentation given by Ross Zimmerman and Dee Deveau our Municipal Viability Advisor as information only.

**CARRIED**

**5. BUSINESS ARISING FROM PREVIOUS MEETING:** Council- CAO Covenant

**Res: 25/218** MOTION THAT by Councillor Abrams that Council approves the presented *Council-CAO Covenant*, as published by Georg Cuff, and that all members of Council and the Chief Administrative Officer be authorized to sign the covenant.

**Recorded Vote**

**Approve:** Mayor Lamb  
Councillor Abrams

**Oppose:** Deputy Mayor Liu  
Councillor Martin  
Councillor Thompson

**6. BYLAWS & POLICIES:**

**Res:25/219 MOTION** THAT Councillor Martin directs the CAO to determine which evening during the week of December 2 Council can hold a Committee of the Whole meeting in the Council Chambers—one that will not interfere with FCSS programs—for the purpose of reviewing Procedural Bylaw 510-24.

**CARRIED**

**7. NEW BUSINESS**

a) **RFD 25-11-082 Cremona Library Appointed Board Members**

**Res: 25/220 MOTION** THAT Councillor Maritn approved Cam MacFarquhar to serve his second term as a Board member on The Village of Cremona Library Board for another three (3) year term with an expiration date of October 18, 2028.

**CARRIED**

**Res: 25/221 MOTION** THAT Councillor Abrams approved Richard Forsberg to serve his second term as a Board member on The Village of Cremona Library Board for another three (3) year term with an expiration date of October 18, 2028.

**CARRIED**

**Res: 25/222 MOTION** THAT Councillor Abrams approved Janice Shand to serve her second term as a Board member on The Village of Cremona Library Board for another three (3) year term, commencing December 20 2025 with an expiration date of December 20, 2028

**CARRIED**

**Res: 25/223 MOTION** THAT Councillor Thompson approved Autumn Schmidt to serve her second term as a board member on The Village of Cremona Library Board for another three (3) year term, commencing October 24, 2025, with an expiration date of October 24, 2028.

**CARRIED**

**Res: 25/224 MOTION** THAT Councillor Thompson approved the following individual to The Village of Cremona Library Board for a term beyond three (3) consecutive terms, being Greg Harris's 9<sup>th</sup> term.

**CARRIED**

**Res: 25/225 MOTION** THAT Councillor Martin approved the appointment of Greg Harris's term starts October 29, 2025, and ends October 29, 2026.

**CARRIED**

**b) RFD 25-11-083 FCSS Appointed Board Member**

**Res: 25/226 MOTION** THAT Councillor Martin approved the appointment of Greg Harris's term starts October 29, 2025, and ends October 29, 2026.

**CARRIED**

**c) RFD 25-11-084 Fortis Alberta Municipal Franchise**

**Res: 25/227 MOTION** THAT Councillor Martin approved the Village of Cremona will leave the Fortis Alberta Franchise rate at 10% with an estimated income for 2026 being \$39,200.

**CARRIED**

**d) RFD 25-11-085 Appointing Representative to MVSHG and Alternate MVRWMC**

**Res: 25/228 MOTION** THAT Councillor Abrams appoints Mayor Lamb to represent the Village of Cremona on the Mountain View Senior Housing Group (MVSHG) until October 29, 2026.

**CARRIED**

**Res: 25/229 MOTION** THAT Councillor Abrams appoints Mayor Lamb to represent the Village of Cremona as an alternative on the Mountain View Regional Waste Management Commission (MVRWMC) until October 29, 2026.

**CARRIED**

**e) RFD 25-11-086 PRLS Proposed 2026 Budget**

**Res: 25/230 MOTION** THAT Councillor Martin approved Parkland Regional Library 2026 Proposed Budget with a slight increase of 0.18 cents, equaling \$ 9.99 per capita, with the Village of Cremona requisition being \$4,365.63.

**CARRIED**

**f) RFD-11-031 Approval of Business License Application**

**Res: 25/231** MOTION THAT Abrams approved the business license application for Mountain View Tallow Co. offering Organic Skin Care & Candle Making as a home-based business within the Village of Cremona, and acknowledge receipt of the \$50 annual business license fee in accordance with License Bylaw No. 387-05.

**CARRIED**

**8. REPORTS**

**a) Financial Reports**

**Res: 25/232** MOTION THAT Councillor Abrams approves the accounts payable report, in the amount of \$ 119,011.47 as presented.

**CARRIED**

**b) CAO Report**

**Res: 25/234** MOTION THAT Councillor Martin accepted the CAO's October 2025, as information only.

**CARRIED**

**9. MINUTES/REPORTS- BOARDS, COMMITTEES, COMMISSIONS**

- MVSHG ltr , Oct 20, 2025
- PRL Selecting System Board Members
- MVSH Board Key Messages 11.06.25
- **Mayor Lamb**
- MVC ltr to Mayor Lamb

**Deputy Mayor Liu**

- Cremona Library Board Meeting Minutes, Aug 16, 2025
- Cremona Library Board Meeting Minutes, Sep 25, 2025

**Councillor Abrams**

- FCSS Meeting Minutes, June
- FCSS Coordinator Report

**Councillor Thompson**

- MVRWMC 2026 Operating Budget Information

**Res: 25/235** MOTION THAT Councillor Martin accepts the Minutes/reports, Committees, and Commissions as information only.

**CARRIED**

**10. CORRESPONDENCE & INFORMATION**

- Police Review Commission Reporting period Aug. 1- to Sep 1, 2025
- 2025-10-14 PRC Status Update, 2025-10-28 PRC Status Update
- MPE Infrastructure Audit Update-Nov 5, 2025
- Ltr from MVC Re: Urban Partner CAO's and Library Board Members
- Didsbury Q2 Provincial Crime Statistics
- Fall MAATI session descriptions.pdf
- Fortis AB Letter to Mayor and Council, Oct 23, 2025
- M.A. letter to Mayor and Council, Nov 4, 2025
- MVC Appointment of representatives ICC and Cremona Library, Oct 31, 2025
- Q2 2025-26 Community Letter Cremona
- Q2 2025-26 Village of Cremona Provincial Community Report
  
- SAD Zone Sub Reports September 2025

**Res: 25/236** MOTION THAT Councillor Martin accepted the attached correspondence as information only.

**CARRIED**

**Mayor Lamb calls a 5-minute recess at 8:52 pm**  
**Mayor Lamb reconvenes from recess at 8:58 pm**

**11. CLOSED MEETING -Land, Legal & Labour**

**Mayor Lamb convenes a closed meeting at 8:59 pm.**

**12. RECONVENE**

**Mayor Lamb reconvenes from a closed meeting to the Regular Council Meeting at 9:48.**

**Res: 25/237**     **MOTION** THAT Councillor Abrams accepted the presentation from Aram Homes Ltd. as information only.

**CARRIED**

**Res: 25/238**     **MOTION** THAT Councillor Martin directs the CAO to reach out to the Buyer of the village's welder giving him the option to return the welder In the same condition purchase with a full refund or accept the sale As is.

**CARRIED**

**Res:25/239**     **MOTION** THAT Councillor Thompson accepts the discussion regarding the Village Council to offer a business development incentive as information only at this time.

**CARRIED**

**13. ADJOURNMENT**

**Res. 25/240**     **MOTION** THAT Mayor Lamb adjourns the Village of Cremona Regular Council Meeting on the 18<sup>th</sup> day of November at 9:52 p.m.

**CARRIED**

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Mayor Craig Lamb

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CAO, Karen O'Connor

 VILLAGE OF  
**Cremona**  
**REQUEST FOR DECISION**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 4 a)

**TITLE: DELEGATION / PRESENTATION:** None

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**COSTS / SOURCE OF FUNDING (if applicable):**

**RECOMMENDED ACTION:**

INTLS: CAO KO

 VILLAGE OF  
**Cremona**  
**REQUEST FOR DECISION**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 5 a)

**TITLE:** OPEN FORUM

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

**Open Forum provides members of the public an opportunity to address Council on matters of municipal concern that are *not* already on the meeting agenda.**

This portion of the meeting is for:

- **Informational only** – no debate or decisions are made.
- **Time-limited** – each speaker will get 3 minutes.
- For comments, questions, or concerns from residents.
- This will be used for Council to hear public viewpoints that may inform future agenda items, research, or decisions.

**What Open Forum is *not* for**

- Not for **personnel matters**, legal issues, or confidential concerns.
- Not for **back-and-forth dialogue**; Council generally listens but does not engage in discussion at that time.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

Comments and questions raised during **Open Forum** will be received by Council for information only.

Council will not engage in debate during this portion of the meeting; however, Council will attempt to bring back an answer or follow-up response at the next regular Council meeting, when appropriate.

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ will accept the question and concern as information only

 **VILLAGE OF  
Cremona**  
**REQUEST FOR DECISION RFD**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 6a)

**TITLE: BUSINESS ARISING FROM PREVIOUS MEETING:** None

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**COSTS / SOURCE OF FUNDING (if applicable):**

- 

**RECOMMENDED ACTION:**

**MOTION:** THAT

INTLS: CAO KO



VILLAGE OF  
**Cremona**  
**REQUEST FOR DECISION**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 7 a)

**TITLE:** BYLAWS AND POLICIES - Bylaw No. 519-25 ATCO GAS and Pipelines Ltd.

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

A Bylaw of the Village of Cremona to authorize the Mayor and Chief Administrative Officer to execute an agreement with ATCO Gas and Pipelines Ltd., to renew an agreement with, and to confer a franchise on the Company to deliver natural gas to customers within the Municipality.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

Bylaw 460-15 will be rescinded

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ read a First time this 16<sup>th</sup> day of December Bylaw No. 519-25  
ATCO GAS and Pipelines Ltd.

INTLS: CAO KO

**FORM OF APPLICATION**

Alberta Utilities Commission  
10 Fl, 10055-106 Street  
Edmonton, Alberta,  
T5J 2Y2

**RE: RENEWAL OF A NATURAL GAS FRANCHISE AGREEMENT**

The Council of the Village of Cremona (the Municipality) hereby applies to the Alberta Utilities Commission for approval to renew a natural gas franchise agreement between the Municipality and ATCO Gas and Pipelines Ltd.

Enclosed herewith is a copy of bylaw No. 519-25 the first time on the 16 day of December , 2025.

The Council hereby declares:

- a) That the privilege or franchise granted under the natural gas franchise renewal agreement is necessary and proper for the public convenience and properly conserves the public interests.
- b) That the scheme of ATCO Gas and Pipelines Ltd. for the delivery of natural gas under the provisions of the natural gas franchise renewal agreement is reasonable and sufficient having regard to the general circumstances.
- c) That with respect to the delivery of natural gas to the Municipality the natural gas utility has provided the construction, equipment, maintenance, service or operation as the public convenience and interests reasonably require.
- d) That having regard to the deliverability of natural gas in the area in which the Municipality is situated and to any other circumstances, the granting of the franchise or privilege in the natural gas franchise renewal agreement is to the general benefit of the area directly or indirectly affected thereby.
- e) That the natural gas supplier has fully discussed all proposed changes to the natural gas franchise agreement with the Council and the Council understands the reasons for this renewal and is in agreement with them.
- f) That the rights conferred by the Municipality in the Agreement are not exclusive as against His Majesty the King in the Right of the Province of Alberta.

Additionally, the Municipality hereby consents to the matter being determined without a hearing if no objections are filed with the Albert Utilities Commission following published notice of the pending renewal agreement.

For the purposes of advertising notice, \_\_\_\_\_ The Albertan \_\_\_\_\_ is the newspaper with the largest circulation within the Municipality.

**DATED THIS** 16 **DAY OF** December **, 2025**

**SIGNED:**

\_\_\_\_\_  
**MAYOR**

\_\_\_\_\_  
**ADMINISTRATOR**

**BYLAW NO. 519 -25**  
**ATCO GAS and Pipelines Ltd. Franchise Agreement**

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A Bylaw of the Village of Cremona to authorize the Mayor and Chief Administrative Officer to execute an agreement with ATCO Gas and Pipelines Ltd., to renew an agreement with, and to confer a franchise on the Company to deliver natural gas to customers within the Municipality.

**WHEREAS** the Company has requested a franchise be granted to provide natural gas services to customers within the Municipality;

**AND WHEREAS** it is deemed that such an agreement would be of benefit to customers within the Municipality;

**THEREFORE** under the authority of the Municipal Government Act, S.A. 1994, Chapter M-26.1, Part 3, Division 3, Section 45-47 be it enacted that the Mayor and Chief Administrative Officer be authorized to sign the agreement which is attached to and forming part of this Bylaw and marked as Schedule "A" between the Municipality and the Company to renew an agreement with and to confer a franchise on the Company to deliver natural gas services within the Municipality.

This Bylaw shall come into force upon the agreement being approved by the Alberta Utilities Commission for the Province of Alberta, and upon being given third reading and finally passed.

Bylaw No 460-15 and amendments thereto are hereby rescinded.

**READ** a First time this 16<sup>th</sup> day )  
of December 2025 ) \_\_\_\_\_  
Craig Lamb, Mayor

**READ** a Second time this \_\_\_ day )  
Of \_\_\_\_\_, 2025 ) \_\_\_\_\_  
Karen O'Connor, Chief Administrative Officer

**READ** a Third time and finally passed  
This \_\_\_ day of \_\_\_\_\_, 2025

**BYLAW NO. 460-15**  
**ATCO GAS and Pipelines Ltd. Franchise Agreement**

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A Bylaw of the Village of Cremona to authorize the Mayor and Chief Administrative Officer to execute an agreement with ATCO Gas and Pipelines Ltd., to renew an agreement with, and to confer a franchise on the Company to deliver natural gas to customers within the Municipality.

**WHEREAS** the Company has requested a franchise be granted to provide natural gas services to customers within the Municipality;

**AND WHEREAS** it is deemed that such an agreement would be of benefit to customers within the Municipality;

**THEREFORE** under the authority of the Municipal Government Act, S.A. 1994, Chapter M-26.1, Part 3, Division 3, Section 45-47 be it enacted that the Mayor and Chief Administrative Officer be authorized to sign the agreement which is attached to and forming part of this Bylaw and marked as Schedule "A" between the Municipality and the Company to renew an agreement with and to confer a franchise on the Company to deliver natural gas services within the Municipality.

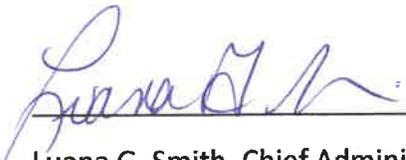
This Bylaw shall come into force upon the agreement being approved by the Alberta Utilities Commission for the Province of Alberta, and upon being given third reading and finally passed.

**READ** a First time this 19<sup>th</sup> day )  
of May, 2015 )

  
\_\_\_\_\_

Mayor Tim Hagen

**READ** a Second time this 25th day )  
of August, 2015 )

  
\_\_\_\_\_

Luana G. Smith, Chief Administrative Officer

**READ** a Third time and finally passed  
This 25<sup>th</sup> day of August, 2015

 VILLAGE OF  
**Cremona**  
**REQUEST FOR DECISION RFD 25-12-089**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 7 b)

**TITLE:** Bylaws & Policies-a) Level of Service Policy No. 2019-01

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:** To work with the village budget and the village administration office not busy with residents to rescind the Level of Service back to previous hours of operation.

In February and March, the village administration office has had an average of 1-2 residents come into the office per day, and on Fridays, one (1).

The Level of Service Policy was revised without considering the village's budget for 2025. We are revising the policy, rescinding the January 2025 amendments, and reactivating the 2024 Council recommendations.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ accepts the Level of Service Policy No. 2019-01 discussion as information only.

INTLS: CAO KO



## Village of Cremona

Policy #2019-01

### Village Levels of Service – Operating Hours

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#### **POLICY STATEMENT:**

#### **1. Purpose and Application**

Through council resolution, council will set the level of service for various Village services. This may include operating hours for village services, service level standards and policies.

#### **2. General Policy**

- Village Public works staff shall be available 7 days per week a minimum of 8 hours per day.
- The Village office shall be open to the public 0900-1600,-Tuesday to Thursday except for statutory holidays as defined in the Personnel Policy or other approved closures.

#### **3. END OF POLICY**

| <b>Resolution #</b>                     | <b>Date Passed:</b>                 |
|---|-------------------------------------|
| <b>Effective Date: October 15, 2019</b> | <b>Reviewed: September 17, 2019</b> |
| <b>Effective Date: February 3, 2025</b> | <b>Reviewed: January 21, 2025</b>   |
| <b>Effective Date: March 24, 2025</b>   | <b>Reviewed: March 18, 2025</b>     |
| <b>Effective Date: May 1, 2025</b>      | <b>Reviewed: April 15, 2025</b>     |

 VILLAGE OF  
**Cremona**  
**REQUEST FOR DECISION 25-12-090**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 8 a)

**TITLE:** New Business: Viability Review Study Group

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

The VRSG meetings will be held during the day time and Municipal Affairs advisory expects to hold 3-5 meetings throughout the Viability Review.

If Deputy Mayor Liu is unable to committee to the alternate I would suggest a nomination of a councillor that would be able to commit to this group attendance if needed.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**COSTS / SOURCE OF FUNDING (if applicable):**

**RECOMMENDED ACTION:**

**MOTION:** THAT Councillor \_\_\_\_\_ accepts the appointment of Mayor Lamb to represent the Village of Cremona on the Viability Review Study Group (VRSG).

**MOTION** THAT Councillor \_\_\_\_\_ accepts the appointment of Deputy Mayor Liu as the Alternate Village of Cremona representative on the Viability Review Study Group. (VRSG)

INTLS: CAO KO

 **VILLAGE OF  
Cremona**  
**REQUEST FOR DECISION 25-12-091**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 8 b)

**TITLE:** New Business: Urban System Agreement

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:** Urban System General Advisory Agreement proposal -Renewal of 2025 Agreement is to follow/attached

When the subdivision and land sale got sidetracked, there was no ability to have the foresight to establish an additional budget for the services provided. So, without an agreement with Urban Systems and their commitment to help, they have dedicated over \$7,500 in time to help guide us through the steps, given which nothing has been very straightforward

Urban Systems followed up on December 3, 2024, with an updated draft agreement for “as and when” services for an upset limit of \$20,000 in budgeted services over the course of the year as well as this was just a estimate for the necessary work to finalize the subdivision, which would have fallen under the \$20,000 budget. This agreement was brought to Council Dec 2024, which was tabled, which now all steps that were done has expired because of the lap of time. Urban Systems are willing to complete these steps with the village with no extra cost because the document were built already just dates needs to be changed.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**COSTS / SOURCE OF FUNDING (if applicable):**

**RECOMMENDED ACTION:**

**MOTION:** THAT Councillor \_\_\_\_\_ accepts the Urban Systems General Advisory Agreement as presented, acknowledging that \$7,500 has already been expensed but not yet paid in 2025, and that the total cost of the agreement shall not exceed \$20,000.

INTLS: CAO KO

**AGREEMENT FOR CONSULTING SERVICES**

**THIS AGREEMENT** is entered into this \_\_\_\_\_ day of December 2025 between

**Village of Cremona** referred to as "the CLIENT",

AND

**Urban Systems Ltd.**, referred to as "USL".

WHEREAS the CLIENT desires USL to perform certain services on behalf of the CLIENT, and USL desires to perform the same for compensation in accordance with the following terms and conditions.

**BOTH PARTIES AGREE TO THE FOLLOWING:**

1. Both parties agree to the attached STANDARD CONDITIONS OF AGREEMENT FOR USL'S SERVICES.
2. USL shall perform Work as defined by the attached Schedule A, outlining the proposal to undertake the GENERAL ADVISORY SERVICES AGREEMENT FOR 2026. Any changes to the scope of this Work will require the written authorization of the CLIENT.
3. The CLIENT will compensate USL in accordance with the fee schedule or other commercial terms attached to this agreement. The CLIENT is not obliged to compensate USL for any Work outside the defined scope, and any changes not authorized in writing.

**IN WITNESS WHEREOF**, the parties have caused this Agreement to be signed, as set forth below.

\_\_\_\_\_  
**Village of Cremona**

By: Karen O'Connor

Date: \_\_\_\_\_

Title: Chief Administrative Officer



\_\_\_\_\_  
**Urban Systems Ltd.**

By: Chris Ulmer RPP, MCIP, CNU-A

Date: December 10, 2025

Title: Community Consultant / Principal

## **STANDARD CONDITIONS OF AGREEMENT FOR USL'S SERVICES**

### **1. INDEPENDENT CONSULTANT**

USL shall be and operate as an independent consultant in the performance of the Work. USL shall perform the Work in accordance with its own methods in an orderly and professional manner and shall have complete control over and responsibility for all personnel performing the Work. Except as authorized in writing by the CLIENT, USL shall not enter into any agreements or undertakings for or on behalf of the CLIENT or act as or be an agent or employee of the CLIENT.

### **2. PERFORMANCE OF USL**

USL shall provide and pay for all equipment, personnel, materials, and whatever else is needed for the proper execution and completion of the Work. The Work shall be performed in a timely, efficient manner. USL shall be properly licensed, equipped, organized, and financed to perform the Work, and shall pay all sales, consumer use, and other similar taxes required by law, and shall secure all permits, fees and licenses necessary for the execution of the Work including but not limited to GST/HST and Workers' Compensation registration.

USL shall carry out the Work in a manner that is consistent with the level of care and skill exercised by members of a profession currently working under similar conditions.

USL shall ensure that all persons who perform the Work shall be competent and properly qualified. USL will be responsible for the acts and omissions of its employees, subcontractors and agents.

USL shall not assign or sublet the Work without the written consent of the CLIENT, said consent not to be unreasonably withheld. Such consent shall not relieve USL of its obligations or liabilities under the agreement.

USL shall comply with all laws, rules and regulations applicable to the Work.

USL is solely responsible for the payment of all contributions or taxes to be paid on or to persons employed by USL on Work performed hereunder and will indemnify and hold harmless the CLIENT from any such liability.

USL shall be responsible for the health and safety, and shall provide and maintain a safe working environment, for all its employees, agents, subcontractors and invitees. USL shall adopt, supervise, and enforce reasonable and adequate safety requirements, including the CLIENT's site safety rules and any safety plan or requirements which may be established by the CLIENT, and shall at all times observe and comply fully with all applicable laws, codes, ordinances, rules and regulations relating to health and safety. Notwithstanding the acceptance of these responsibilities, USL shall not be the Prime Contractor for the Work as defined and contemplated by Workers' Compensation regulations.

The CLIENT may award other contracts for additional work and USL shall fully co-operate with such other contractors and carefully fit its own Work to that provided under the other contracts, as may be directed by the CLIENT. USL shall not commit or permit any act which will unreasonably interfere with the performance of work by another.

### **3. PAYMENT**

The CLIENT shall only be obligated to reimburse USL for the performance of Work authorized by the CLIENT. Unless otherwise agreed, USL shall provide monthly invoices to the CLIENT, together with any necessary supporting documentation. The CLIENT will pay USL within thirty days of the date of USL's monthly invoice.

Invoiced amounts not paid by the CLIENT within thirty days shall bear interest at the rate of 3% above the prime commercial lending rate of the Royal Bank of Canada, which amount shall be due and payable until paid. Such interest shall be calculated and added to any unpaid amounts monthly.

#### **4. TITLE TO DATA AND INFORMATION**

The CLIENT agrees that all legal interest and title to data, documents, photographs, drawings, analyses, graphs, reports, or other subject matter, including all copyright and intellectual property, prepared, procured, or produced in the rendition of the services shall at all times remain the property of USL.

The CLIENT may copy and use any of the above described items for record and maintenance purposes and for any future renovation, repair, modification and extension work undertaken with respect to that part of the project to which USL's services relate.

#### **5. NONDISCLOSURE**

USL shall not disclose to third parties without the written consent of the CLIENT any information produced, developed, or obtained in connection with the performance of this Agreement. If so requested by the CLIENT, USL shall execute a nondisclosure agreement and shall require its suppliers and subcontractors to execute a similar nondisclosure agreement.

#### **6. INDEMNIFICATION**

USL agrees to indemnify and hold harmless the CLIENT from damages incurred by the CLIENT or any third parties (including the CLIENT's employees) to the extent arising out of or in connection with errors, omissions, or negligent or unlawful performance of the Work by USL. The CLIENT agrees to indemnify USL for damages incurred by USL or any third parties (including USL's employees) to the extent the CLIENT commits errors or omissions or is found to be negligent.

Neither party shall be liable to any other for any consequential damages arising out of or related to this Agreement.

#### **7. INSURANCE AND LIABILITY**

USL represents that it now carries and shall make reasonable efforts to continue to carry the following insurance coverage and limits:

- |  |                        |
|--|------------------------|
| a. Worker's Compensation                     | Statutory Requirements |
| b. Automobile Insurance                      | \$2,000,000            |
| c. Comprehensive General Liability Insurance |                        |
| - Each Occurrence                            | \$10,000,000           |
| - Aggregate                                  | \$10,000,000           |
| d. Professional Liability Insurance          |                        |
| - Each Occurrence                            | \$10,000,000           |
| - Aggregate                                  | \$10,000,000           |

USL's liability for claims which the CLIENT has or may have against USL or USL's employees, agents, representatives and subconsultants under this agreement, whether these claims arise in contract, tort, negligence or under any other theory of liability, will be limited:

- a. To claims brought within the limitation period prescribed by law in the jurisdiction in which the project is located, or where permitted by law, within ten years of completion or termination of the Work, whichever occurs first; and
- b. To the amount of insurance carried by USL as noted above.

The CLIENT acknowledges this contract is with USL, the corporation, and agrees to limit any claim they may have to the corporation without liability on any part of any officer, director, member, employee, or agent of the corporation.

## **8. TERMINATION**

At the CLIENT's convenience, the CLIENT may terminate this Agreement by giving USL written notice of such termination. In the event of such termination, an equitable adjustment shall be made in the compensation to be paid to USL under this Agreement. Upon receipt of any notice of termination USL shall immediately stop performance of the Work to the extent specified in such notice. In no event shall the CLIENT be liable for any loss of revenue or profit incurred by USL as a result of any termination.

If the CLIENT fails to make payment to USL in accordance with this Agreement, USL may, by written notice to the CLIENT, require that such default be corrected. If within five business days of receipt of such notice, the CLIENT has not corrected the default by making payment or by taking such other steps as are acceptable to USL, USL may immediately terminate this Agreement. In such event, all invoiced but unpaid amounts shall be immediately due and payable.

In the event of any other default by the CLIENT, USL shall have the right to claim damages but not terminate this Agreement.

The rights and obligations created by this Agreement shall survive the completion, termination or cancellation of this Agreement.

## **9. DISPUTE RESOLUTION**

At the written request of either the CLIENT or USL, the CLIENT and USL shall attempt to resolve any dispute between them arising out of or in connection with this Agreement by entering into non-binding negotiations with the assistance of a mediator on a without prejudice basis. The mediator shall be appointed by agreement of the parties. Failing such agreement, the mediator shall be appointed by reference to a Judge of the Court of the province within which the project is located.

If a dispute cannot be settled within a period of thirty calendar days with the assistance of a mediator as outlined in this section or such longer period of time as may be agreed to by the parties, the dispute may, with the written concurrence of both parties, be referred to and resolved by way of binding arbitration by a single arbitrator. The arbitrator shall be appointed by agreement of the parties. Failing such agreement, the arbitrator shall be appointed by reference to a Judge of the Court of the province within which the project is located. The decision of the arbitrator shall be final and binding on the parties.

## **10. SUCCESSORS AND ASSIGNMENT**

This agreement shall enure to the benefit of and be binding upon the parties hereto, and except as provided herein, shall be binding upon their successors, assigns, executors and administrators.

Except as set forth herein, neither party may assign this Agreement without the prior written consent of the other.

**SCHEDULE A**

General Advisory Services Agreement for 2026

December 10, 2025

File: 2553.0000.00

Village of Cremona  
205 1<sup>st</sup> Street East  
Cremona, AB T0M 0R0

**Attention: Karen O'Connor, Chief Administrative Officer****RE: General Advisory Services Agreement for 2026**

Please accept this summary outlining the procedures, scope of work, and terms for Urban Systems Ltd. (USL) to provide General Advisory Services on an as and when basis in 2026 for the Village of Cremona (Village). The General Advisory Services scope of work is in three major categories:

- **General Village Planning:** various planning engagements as requested by the Village.
- **Subdivision Review Services:** provide application review and support through each stage of the subdivision application process.
- **Miscellaneous Consulting Services:** this may constitute other services that emerge periodically including, but not limited to:
  - Asset Management
  - Economic Development
  - Off-Site Levies
  - Municipal Engineering
  - Environmental Management
  - Other service offerings relevant to Village needs

## GENERAL VILLAGE PLANNING SERVICES

**Scope of Services** – Our scope of services for General Village Planning will be provided on an as needed basis. Fees and budgets related to work under this category will range from hourly for relatively small reviews, projects, consultation to defined work programs that outline the detailed scope and budget for larger projects that extend beyond the advisory and “as and when” nature of this agreement. The general services provided will typically fall under the following categories:

- **Development Permit Reviews:** Depending on the scale and complexity of the development permit, we can be available to provide a review of applications received by the Village, recognizing that final approval of the Village Development Authority.
- **Plan and Policy Reviews and Amendments:** As requested by the Village, we will undertake specific review and amendments to statutory planning documents, including the Land Use Bylaw (LUB), Municipal Development Plan (MDP), current Area Structure Plan (ASP), and others as requested. A separate work plan and budget for a review and update to statutory planning documents, including the LUB and MDP, will be provided.
- **Mapping Services:** We can provide the Village with updates to municipal maps as requested.
- Other planning-related services as requested by the Village.

## SUBDIVISION REVIEW SERVICES

**Scope of Services:** As new subdivision applications are submitted, we will function as the Village Planners to review the application and provide recommendations to the Village Subdivision Authority and undertake the following tasks, as needed, for new subdivisions:

- **Subdivision Application Review & Recommendation:** This represents the bulk of the subdivision process and typically includes the following tasks:
  - Pre-application meeting with the applicant
  - Internal application review
  - Correspondence with the applicant to ensure all parts of the application form are completed
  - Policy and regulatory document reviews (i.e., MDP, LUB, ASP, etc.) for consistency with the proposed application
  - Site visit (if necessary)
  - Providing support to the Subdivision Authority as needed on circulation, revisions, report to Council, and decision letter
- **Land Use Redesignations and/or Plan Amendments:** Beyond any review initiated by the Village (covered under General Village Planning Services), should a proposed subdivision application require an amendment to the MDP, LUB, or any ASP, we will support the Village through the following typical approach:
  - Confirm necessary amendments through the internal application review, including any necessary site visit
  - Provide support as needed on circulation of the proposed amendment
  - Attend any public engagement events as a representative of the Village
  - Provide support, as needed on preparing the report to Council

## MISCELLANEOUS CONSULTING SERVICES

**Scope of Services:** We recognize the scale of your needs are relatively small and will vary from year-to-year based on your needs and changing context, but as an inter-disciplinary firm we are able to offer additional services beyond planning and development support. While not an exhaustive list, in our other municipal arrangements we have periodically engaged in the following types of services:

- Asset management planning and strategic support.
- Economic development strategies.
- Strategic planning sessions with Council and Administration, and corresponding plan development.
- Conducting site specific environmental assessments or coordinating environmental reviews.
- Elected Official training sessions.
- Land economic review and highest and best use analysis.
- Legal survey of lands and liaison with Land Titles.
- Drone, aerial, and 3D scan imagery.
- GIS database and analysis.
- Traffic Impact Assessments.
- Municipal Engineering services including, but not limited to:
  - Engineering review of planning applications.
  - Engineering review for Functional servicing reports.
  - Inspection services for development construction, capital construction, and maintenance projects.
  - Preliminary and Detailed Civil Design Services.
  - Contract Administration, including the preparation of cost estimates and construction procurement documents, facilitation of the procurement process, and administration of contract documents.

ATTENTION: Karen O'Connor, Chief Administrative Officer

- Coordination of the CCC and FAC process for new developments.
- Long-and short-term planning for the extension and upgrading of municipal infrastructure as related to transportation, storm water, water distribution and wastewater collection systems.
- Liaison with other levels of government, utility companies and community groups related to engineering issues.
- Other engineering services as requested by the Village.

Proceeding with this agreement in no way requires engagement with any of these miscellaneous services but rather presents the opportunity to engage with us as needed in multiple ways that best suit the Village's needs. We can serve as your first call to determine whether we can provide the service you need and, if not, we can support you in pursuit of finding those who can.

## FEES

Regardless of the services provided, we will design our fees and scope of work with you through one of the following options:

1. Where the requested services can be defined, a scope of work will be prepared in collaboration with you. A work program will be established on a task-based budget for your review, discussion, and authorization, prior to proceeding with the work.
2. General advisory services that come up on an "as and when" basis will be billed out at an hourly rate. We will evaluate the nature of your request and assign the appropriate resource to maximize the cost effectiveness of your available budget.
3. Any planning and development support services referenced in the Master Rates and Fees Bylaw (#513-24) will be charged at the same rate. If any of the services exceed the fee applied to the applicant, we will notify you of the budget increase required to complete the work, and upon written or email approval from the Village, Urban Systems will increase the budget as specified to complete the work.

Disbursements shall be charged at 8% of billed fees for basic expenses, including information technology, communication, copying, printing, and plotting, mileage (we include mileage costs for any client within one hour of our office), and courier charges.

Invoicing for any services delivered will be issued monthly.

## SUMMARY OF SERVICE AGREEMENT

1. The Village authorizes Urban Systems to establish a new project that would allow for invoicing up to a **maximum of \$20,000** on a time and expense basis for General Advisory Planning and Engineering Services on an as needed basis for work to be completed in 2025 (inclusive of any support needed in December 2024).
  - a. **NOTE:** This does not require you to spend \$20,000, rather this acknowledges the ceiling that this agreement authorizes without Village consent to expand the total budget allocation.
2. Any budgets associated with work programs are considered as drafts and may be increased or decreased with email or written authorization by the Village to address any necessary changes.
3. The signatories of this agreement will meet on a quarterly basis, or at \$5,000 expenditure increments, whatever comes first, to evaluate service delivery, ongoing work, emerging needs, and any other matter relevant to this agreement.
4. The signatories of this agreement will review the agreement on or before December 15 of each year to amend, renew, or terminate the agreement for the subsequent year.

ATTENTION: Karen O'Connor, Chief Administrative Officer

If the Village agrees to the terms and conditions herein, please return a signed copy of the Agreement for Consulting Services, which forms part of this agreement, to the undersigned. The signed copy will form the agreement for General Advisory Services.

We strive to position our clients for success and make positive contributions to the communities we serve. Our role with the Village continues to evolve in relation to the Village's emerging needs. We know there has been considerable change with Council and Administration in recent years and that this has occurred during a time where we were not positioned as a service provider through any formal agreement, though we wanted to continue to provide you with whatever support we could through the recent SUBD-2024-01 application.

We recognize the need for support has evolved and that you are looking to reestablish an arrangement for general and specialized services with a qualified service provider. We hope that our approach and the terms within this agreement meet your needs as we would be thrilled to reengage in a trusted advisory capacity to help you meet your emerging challenges and opportunities.

Do not hesitate to contact me with any questions or concerns that you may have.

Sincerely,

**URBAN SYSTEMS LTD.**



Chris Ulmer RPP, MCIP, CNU-A  
Community Consultant / Principal

/CU  
Enclosure

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 **VILLAGE OF  
Cremona**  
**REQUEST FOR REVIEW RFD 25-12-092**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 8 c)

**TITLE:** New Business: Christmas Party / Get-Together & Christmas Administration Office Hours

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:** Schedule to have Christmas get-together with village staff & elected official.

Cremona Administration Office Christmas Season Break

Closed December 24 -January 2, 2026, Open for regular office hours January 5, 2026

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**COSTS / SOURCE OF FUNDING (if applicable):**

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ approves that Cremona staff with elected officials celebrates Christmas Season on \_\_\_\_\_ at \_\_\_\_\_.

AND

**MOTION** THAT Councillor \_\_\_\_\_ approves that the village administration will be closed December 24 through January 2, 2026, opening with regular hours commencing January 5, 2026.

INTLS: CAOKO

 **VILLAGE OF  
Cremona**  
**REQUEST FOR DECISION RFD 25-12-093**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 8 d)

**TITLE:** New Business: 2026 Interim Budget

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:** THAT Council adopt the Village of Cremona 2025 Budget as the Village of Cremona 2026 Interim Budget until such time as the 2026 Village of Cremona budget is passed.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

Municipal Government Act Sec. The Municipal Government Act states:

242 (1) Each council must adopt a budget for each calendar year.

(2) A council may adopt an interim budget for part of a calendar year.

(3) An interim budget for a part of a calendar year ceases to have any effect when the budget for the calendar year is adopted.

248(1) A municipality may only make an expenditure that is

(a) included in a budget, interim budget, or otherwise authorized by the council,

(b) for an emergency, or

(c) legally required to be paid.

(2) Each council must establish procedures to authorize and verify expenditures that are not included in the budget.

**COSTS / SOURCE OF FUNDING (if applicable):** None

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ approves the adoption of the Village of Cremona 2025 Budget as the Village of Cremona 2026 Interim Budget until such time as the 2026 Village of Cremona budget is passed.

INTLS: CAO **KO**



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                              | Description                              | 2025 Budget         |
|---|--|---------------------|
| <b>TAXES &amp; REQUISITIONS</b>             |  |                     |
| 1-00-00-111-00                              | Residential Property Taxes               | (418,356.93)        |
| 1-00-00-112-00                              | Commercial Property Taxes                | (88,232.54)         |
| 1-00-00-113-00                              | Industrial Property Taxes                | 0.00                |
| 1-00-00-114-00                              | Farmland Property Taxes                  | (354.49)            |
| 1-00-00-115-00                              | Linear Taxes                             | (15,629.56)         |
| 1-00-00-118-00                              | Designated Industrial Property           | (86.63)             |
| 1-00-00-120-00                              | Alberta School Foundation Tax Levy       | (151,431.68)        |
| 1-00-00-121-00                              | Seniors' Foundation Tax Levy             | (20,327.18)         |
| 1-00-00-210-00                              | Grants In Lieu                           | (2,061.78)          |
| 1-00-00-122-00                              | AB Policing Levy                         | (22,350.86)         |
| 1-00-00-510-00                              | Penalties & Costs on Taxes               | (6,500.00)          |
| <b>* TOTAL TAXES &amp; REQUISITIONS</b>     |  | <b>(725,331.65)</b> |
| <b>TAXES &amp; REQUISITIONS EXP</b>         |  |                     |
| 2-00-00-740-00                              | ASFF Requisition                         | 151,416.36          |
| 2-00-00-753-00                              | MV Seniors's Housing Requisition         | 20,331.00           |
| 2-00-00-754-00                              | Designated Industrial Requisition        | 86.63               |
| 2-00-00-755-00                              | AB Policing Requisition                  | 22,350.00           |
| <b>* TOTAL TAXES &amp; REQUISITIONS EXP</b> |  | <b>194,183.99</b>   |
| <b>** TOTAL TAX REVENUE FOR MUNICIPA</b>    |  | <b>(531,147.66)</b> |
| <b>ADMIN &amp; GENERAL</b>                  |  |                     |
| 1-12-00-155-00                              | Business License                         | (1,000.00)          |
| 1-12-00-410-00                              | Tax Certificate & Information            | (1,200.00)          |
| 1-12-00-510-00                              | Penalties & Costs on Accounts Receivable | 0.00                |
| 1-12-00-550-00                              | Return on Investments                    | (100.00)            |
| 1-12-00-590-00                              | Other Revenue - Admin                    | (2,000.00)          |
| 1-12-00-591-00                              | Sales of Miscellaneous Goods & Services  | 0.00                |
| 1-12-00-840-00                              | Provincial Grant                         | (27,260.00)         |
| <b>* TOTAL ADMIN &amp; GENERAL</b>          |  | <b>(31,560.00)</b>  |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                         | Description                    | 2025 Budget         |
|--|--------------------------------|---------------------|
| <b>BYLAW &amp; ENFORCEMENT</b>         |                                |                     |
| 1-26-00-420-00                         | Traffic Fines                  | (100.00)            |
| 1-26-00-450-00                         | Bylaw Fines                    | (100.00)            |
| 1-26-00-521-00                         | Dog License Fees               | (150.00)            |
| * <b>TOTAL BYLAW &amp; ENFORCEMENT</b> |                                | <b>(350.00)</b>     |
| <b>PUBLIC WORKS</b>                    |                                |                     |
| 1-31-00-254-00                         | Costs Recovered - Public Works | 0.00                |
| * <b>TOTAL PUBLIC WORKS</b>            |                                | <b>0.00</b>         |
| <b>WATER</b>                           |                                |                     |
| 1-41-00-410-00                         | Basic Fees - Water             | (70,000.00)         |
| 1-41-00-411-00                         | Water Consumption Fees         | (70,000.00)         |
| 1-41-00-412-00                         | Bulk Water Sales               | (50,000.00)         |
| 1-41-00-510-00                         | Utility Penalties              | (5,000.00)          |
| 1-41-00-540-00                         | Franchise & Concess.           | (40,000.00)         |
| 1-41-00-590-00                         | Other Revenue - Water          | (1,100.00)          |
| * <b>TOTAL WATER</b>                   |                                | <b>(236,100.00)</b> |
| <b>SANITARY</b>                        |                                |                     |
| 1-42-00-410-00                         | Basic Fees - Sewer             | (22,656.00)         |
| 1-42-00-411-00                         | Sewer Consumption Fees         | (66,323.10)         |
| 1-42-00-540-00                         | Franchise & Concess.           | (16,000.00)         |
| 1-42-00-590-00                         | Sewer Dumping Fees             | 0.00                |
| * <b>TOTAL SANITARY</b>                |                                | <b>(104,979.10)</b> |
| <b>GARBAGE</b>                         |                                |                     |
| 1-43-00-254-00                         | Costs Recovered - Garbage      | 0.00                |
| 1-43-00-410-00                         | Solid Waste Collection Fee     | (61,800.00)         |
| * <b>TOTAL GARBAGE REVENUE</b>         |                                | <b>(61,800.00)</b>  |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                    | Description                    | 2025 Budget        |
|-----------------------------------|--------------------------------|--------------------|
| <b>FCSS</b>                       |                                |                    |
| 1-51-00-840-00                    | Grant - Prov. - FCSS           | (13,878.41)        |
| 1-51-00-850-00                    | Grant - Local Govt. - FCSS     | (47,808.00)        |
| 1-51-00-850-01                    | MVC Wage Grant                 | (10,000.00)        |
| 1-51-00-850-02                    | Village of Cremona 20% Grant   | (3,442.00)         |
|                                   |                                | <hr/>              |
| * TOTAL FCSS                      |                                | <b>(75,128.41)</b> |
| <b>CEMETERY</b>                   |                                |                    |
| 1-56-00-410-00                    | Plot - Cemetery                | (1,500.00)         |
| 1-56-00-411-00                    | Perpetual Care - Cemetery      | (2,000.00)         |
| 1-56-00-412-00                    | Opening & Closing - Cemetery   | (1,000.00)         |
| 1-56-00-850-00                    | Grant - Local Govt. - Cemetery | (1,500.00)         |
|                                   |                                | <hr/>              |
| * TOTAL CEMETERY                  |                                | <b>(6,000.00)</b>  |
| <b>PLANNING &amp; DEVELOPMENT</b> |                                |                    |
| 1-61-00-410-00                    | Building Permits               | (750.00)           |
| 1-61-00-419-00                    | Compliance Certificates        | (500.00)           |
| 1-61-00-520-00                    | Development Permits            | (500.00)           |
| 1-61-00-521-00                    | Subdivision Fees               | 0.00               |
| 1-61-00-522-00                    | Zoning - Re-Zoning Fees        | (50.00)            |
| 1-61-00-523-00                    | Encroachment & Waiver Fees     | 0.00               |
| 1-61-00-595-00                    | Appeal Fees                    | 0.00               |
|                                   |                                | <hr/>              |
| * TOTAL PLANNING & DEVELOPMENT    |                                | <b>(1,800.00)</b>  |
| <b>CULTURE &amp; RECREATION</b>   |                                |                    |
| 1-71-00-990-02                    | Donation - Cremona Days        | (13,780.00)        |
| 1-71-00-990-08                    | Donation/Fees - WinterFest     | 0.00               |
|                                   |                                | <hr/>              |
| * TOTAL CULTURE & RECREATION      |                                | <b>(13,780.00)</b> |
| <b>PARKS &amp; RECREATION</b>     |                                |                    |
| 1-71-00-830-00                    | Grant - Recreation - Federal   | (2,610.00)         |
| 1-71-00-990-00                    | Donation - Recreation          | (1,000.00)         |
|                                   |                                | <hr/>              |
| * TOTAL PARKS & RECREATION        |                                | <b>(3,610.00)</b>  |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                       | Description                     | 2025 Budget           |
|--------------------------------------|---------------------------------|-----------------------|
| <b>LIBRARY</b>                       |                                 |                       |
| 1-74-00-590-00                       | Other Revenue - Library         | (8,497.60)            |
| 1-74-00-850-00                       | Grants - Local Govt - Library   | (36,757.53)           |
| 1-74-00-254-01                       | LIB COST RECOVERY - ELECTRICITY | (3,700.00)            |
| 1-74-00-254-02                       | LIB COST RECOVERY - GAS         | (1,700.00)            |
| 1-74-00-254-03                       | LIB COST RECOVERY - TELEPHONE   | (900.00)              |
| <b>* TOTAL LIBRARY</b>               |                                 | <b>(51,555.13)</b>    |
| <b>**P TOTAL DEPARTMENT REVENUES</b> |                                 | <b>(586,662.64)</b>   |
| <b>*** TOTAL REVENUE</b>             |                                 | <b>(1,117,810.30)</b> |

|  |                                    |                  |
|--|------------------------------------|------------------|
| <b>COUNCIL GENERAL EXPENSE</b>         |                                    |                  |
| 2-11-00-146-00                         | Community Grants & Enhancements    | 500.00           |
| 2-11-00-170-00                         | Election Costs                     | 2,500.00         |
| 2-11-00-220-00                         | Advertising                        | 5,000.00         |
| 2-11-00-225-00                         | Registrations & Memberships        | 2,500.00         |
| 2-11-00-230-00                         | Professional & Consulting Services | 4,000.00         |
| 2-11-00-232-00                         | Legal Fees                         | 2,000.00         |
| 2-11-00-270-00                         | Miscellaneous Costs & Services     | 1,250.00         |
| <b>* TOTAL COUNCIL GENERAL EXPENSE</b> |                                    | <b>17,750.00</b> |

|                           |                               |          |
|---------------------------|-------------------------------|----------|
| <b>COUNCILLOR EXPENSE</b> |                               |          |
| 2-11-01-100-00            | Per Diems & Meetings - Cnc 1  | 1,000.00 |
| 2-11-01-140-00            | Benefits Cnc 1                | 0.00     |
| 2-11-01-211-00            | Travel & Subsistance - Cncl 1 | 0.00     |
| 2-11-02-100-00            | Per Diems & Meetings - Cnc 2  | 1,000.00 |
| 2-11-02-140-00            | Benefits Cnc 2                | 0.00     |
| 2-11-02-211-00            | Travel & Subsistence - Cncl 2 | 0.00     |
| 2-11-03-100-00            | Per Diems & Meetings - Cnc 3  | 1,000.00 |
| 2-11-03-140-00            | Benefits Cnc 3                | 0.00     |
| 2-11-03-211-00            | Travel & Subsistence - Cncl 3 | 0.00     |
| 2-11-04-100-00            | Per Diems & Meetings - Cnc 4  | 1,000.00 |
| 2-11-04-140-00            | Benefits Cnc 4                | 0.00     |
| 2-11-04-211-00            | Travel & Subsistence - Cncl 4 | 0.00     |
| 2-11-05-100-00            | Per Diems & Meetings - Cnc 5  | 1,000.00 |
| 2-11-05-140-00            | Benefits Cnc 5                | 0.00     |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                            | Description                           | 2025 Budget       |
|---|---------------------------------------|-------------------|
| 2-11-05-211-00                            | Travel & Subsistence - Cncl 5         | 0.00              |
| <b>*</b>                                  | <b>TOTAL COUNCILLOR EXPENSE</b>       | <b>5,000.00</b>   |
| <br><b>GENERAL ADMINISTRATION EXPENSE</b> |                                       |                   |
| 2-12-00-100-00                            | Salaries & Wages                      | 46,000.00         |
| 2-12-00-140-00                            | Employee Benefits                     | 6,000.00          |
| 2-12-00-148-00                            | Training & Development - Admin        | 250.00            |
| 2-12-00-150-00                            | Freight & Postage                     | 200.00            |
| 2-12-00-210-00                            | Licenses & Permits - Admin            | 25.00             |
| 2-12-00-211-00                            | Travel & Subsistence                  | 250.00            |
| 2-12-00-217-00                            | Telephone, Internet & Security        | 10,000.00         |
| 2-12-00-220-00                            | Advertising                           | 1,400.00          |
| 2-12-00-224-00                            | Resource Materials/Supplies           | 0.00              |
| 2-12-00-225-00                            | Registrations & Memberships           | 500.00            |
| 2-12-00-230-00                            | Professional Services                 | 18,000.00         |
| 2-12-00-231-00                            | Assessment Services                   | 8,600.00          |
| 2-12-00-232-00                            | Legal Fees                            | 25,000.00         |
| 2-12-00-233-00                            | Audit Fees                            | 20,000.00         |
| 2-12-00-274-00                            | Insurance                             | 16,000.00         |
| 2-12-00-510-00                            | General Office Supplies               | 7,000.00          |
| 2-12-00-511-00                            | Computer Supplies & Furnishings       | 0.00              |
| 2-12-00-515-00                            | TECHNOLOGY                            | 2,000.00          |
| 2-12-00-525-00                            | Rentals & Leases                      | 4,700.00          |
| 2-12-00-528-00                            | Equip -Repairs/Maint.-Admin           | 400.00            |
| 2-12-00-528-01                            | Building -Repairs/Maint.-Admin        | 500.00            |
| 2-12-00-814-00                            | Service Charges & Interest            | 7,000.00          |
| 2-12-00-815-00                            | Penny Rounding                        | 0.00              |
| 2-12-00-823-00                            | Loan Interest - LOC                   | 200.00            |
| 2-12-00-850-00                            | Toilet Rebate                         | 0.00              |
| 2-12-00-915-00                            | Bad Debt - Accounts Receivable        | 0.00              |
| 2-12-00-915-01                            | Bad Debt - Property Taxes             | 0.00              |
| <b>*</b>                                  | <b>TOTAL GENERAL ADMINISTRATION E</b> | <b>174,025.00</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                              | Description                            | 2025 Budget       |
|---|--|-------------------|
| <b>CAO EXPENSES</b>                         |  |                   |
| 2-12-01-100-00                              | Salaries & Wages - CAO                 | 87,360.00         |
| 2-12-01-140-00                              | Employee Benefits - CAO                | 17,000.00         |
| 2-12-01-148-00                              | Training & Development - CAO           | 1,000.00          |
| 2-12-01-211-00                              | Travel & Subsistance - CAO             | 1,200.00          |
| 2-12-01-211-01                              | Accomodations - CAO                    | 1,000.00          |
| 2-12-01-217-00                              | Telephone & Internet - CAO             | 0.00              |
| 2-12-01-223-00                              | Membership & Registrations-CAO         | 500.00            |
| 2-12-01-225-00                              | Conference Registrations - CAO         | 500.00            |
| <b>* TOTAL CAO EXPENSES</b>                 |  | <b>108,560.00</b> |
| <b>FIRE EXPENSES</b>                        |  |                   |
| 2-23-00-217-00                              | Telephone, Internet & Security         | 1,200.00          |
| 2-23-00-230-00                              | Professional Services                  | 1,200.00          |
| 2-23-00-510-00                              | General Supplies                       | 0.00              |
| 2-23-00-526-00                              | Equipment Purchases - Fire             | 8,356.00          |
| 2-23-00-528-01                              | Firehall Repairs & Maintenance         | 2,500.00          |
| 2-23-00-740-00                              | Fire Services Requisition              | 65,026.00         |
| 2-69-00-230-04                              | Prof. Services - Janitorial - Firehall | 1,200.00          |
| 2-69-00-528-04                              | Maintenance & Repair - Fire            | 0.00              |
| 2-69-00-543-04                              | Natutal Gas - Fire Hall                | 3,000.00          |
| <b>* TOTAL FIRE EXPENSES</b>                |  | <b>82,482.00</b>  |
| <b>DISASTER SERVICES EXPENSE</b>            |  |                   |
| 2-24-00-230-00                              | Professional Services - Disaster Serv. | 35.00             |
| <b>* TOTAL DISASTER SERVICES EXPENS</b>     |  | <b>35.00</b>      |
| <b>BYLAW &amp; ENFORCEMENT EXPENSE</b>      |  |                   |
| 2-26-00-230-00                              | Professional Services - Bylaw          | 500.00            |
| 2-26-00-510-00                              | General Supplies                       | 0.00              |
| <b>* TOTAL BYLAW &amp; ENFORCEMENT EXPE</b> |  | <b>500.00</b>     |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger | Description | 2025 Budget |
|----------------|-------------|-------------|
|----------------|-------------|-------------|

**PUBLIC WORKS EXPENSE**

|                                     |                                       |                   |
|-------------------------------------|---------------------------------------|-------------------|
| 2-31-00-100-00                      | Salaries & Wages                      | 40,000.00         |
| 2-31-00-140-00                      | Employee Benefits                     | 8,500.00          |
| 2-31-00-148-00                      | Training & Development - Public Works | 500.00            |
| 2-31-00-150-00                      | Freight & Postage                     | 0.00              |
| 2-31-00-211-00                      | Travel & Subsistence                  | 50.00             |
| 2-31-00-515-00                      | TECHNOLOGY                            | 2,000.00          |
| 2-31-00-217-00                      | Telephone & Internet                  | 5,000.00          |
| 2-31-00-223-00                      | Memberships & Registration            | 0.00              |
| 2-31-00-230-00                      | Professional Services                 | 250.00            |
| 2-31-00-518-00                      | Protective Clothing, Etc.             | 750.00            |
| 2-31-00-521-00                      | Fuel Costs                            | 3,500.00          |
| 2-31-00-528-00                      | Equipment - Repairs/Maintenance - PW  | 10,000.00         |
| 2-31-01-510-00                      | General Supplies - Shop               | 2,500.00          |
| 2-31-01-512-00                      | Shop Tools                            | 3,000.00          |
| 2-31-01-528-00                      | Equip. Repairs & Maintenance - Shop   | 0.00              |
| 2-69-00-528-02                      | Building Repairs & Main PW Shop       | 4,500.00          |
| 2-69-00-540-02                      | Electricity PW                        | 15,000.00         |
| 2-69-00-543-02                      | Natural Gas PW Shop                   | 7,000.00          |
|                                     |                                       | 102,550.00        |
| <b>* TOTAL PUBLIC WORKS EXPENSE</b> |                                       | <b>102,550.00</b> |

**ROADWAYS EXPENSE**

|                |                                     |           |
|----------------|-------------------------------------|-----------|
| 2-32-00-100-00 | SALARIES & WAGES                    | 20,000.00 |
| 2-32-00-140-00 | Employee Benefits                   | 4,400.00  |
| 2-32-00-150-00 | Freight & Postage                   | 0.00      |
| 2-32-00-220-00 | Advertising                         | 200.00    |
| 2-32-00-230-00 | Other Contracted Services - Streets | 1,500.00  |
| 2-32-00-252-01 | Snow Removal                        | 4,000.00  |
| 2-32-00-510-00 | General Supplies                    | 500.00    |
| 2-32-00-514-00 | Signage                             | 1,000.00  |
| 2-32-00-520-00 | Chemicals - Street                  | 1,000.00  |
| 2-32-00-521-00 | Fuel Costs - Roads                  | 3,000.00  |
| 2-32-00-528-00 | Repairs & Maintenance - Roads       | 45,000.00 |
| 2-32-00-540-00 | Street Lights                       | 20,000.00 |
| 2-32-00-831-00 | Debenture-Interest                  | 3,606.41  |
| 2-32-00-832-00 | Debenture-Principle                 | 61,849.35 |
| 2-32-01-512-00 | SMALL TOOLS - ROADS                 | 1,000.00  |



**VILLAGE OF CREMONA**  
**REVENUE & EXPENSE OPERATING**

| General Ledger | Description            | 2025 Budget |
|----------------|------------------------|-------------|
| *              | TOTAL ROADWAYS EXPENSE | 167,055.76  |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger               | Description                       | 2025 Budget       |
|------------------------------|-----------------------------------|-------------------|
| <b>WATER EXPENSE</b>         |                                   |                   |
| 2-41-00-148-00               | Training & Development - Water    | 1,500.00          |
| 2-41-00-150-00               | Freight & Postage                 | 5,000.00          |
| 2-41-00-211-00               | Travel & Subsistance              | 250.00            |
| 2-41-00-223-00               | Memberships - Water               | 0.00              |
| 2-41-00-225-00               | Conference Registrations          | 1,500.00          |
| 2-41-00-230-00               | Professional Services             | 10,000.00         |
| 2-41-00-253-00               | R & M - Infrastructure            | 50,000.00         |
| 2-41-00-510-00               | General Supplies                  | 2,000.00          |
| 2-41-00-516-00               | Water Meters                      | 1,000.00          |
| 2-41-00-520-00               | Chemicals - Water                 | 3,500.00          |
| 2-41-00-528-00               | Equipment - Repairs/Maintenance   | 14,000.00         |
| 2-41-00-528-02               | Hydrant - Repairs/Maintenance     | 0.00              |
| 2-41-00-100-00               | Salaries & Wages                  | 55,000.00         |
| 2-41-00-140-00               | Employee Benefits                 | 9,000.00          |
| 2-41-00-210-00               | Licenses - Water                  | 0.00              |
| 2-41-00-274-00               | INSURANCE                         | 10,000.00         |
| 2-41-00-512-00               | WATER TOOLS                       | 500.00            |
| 2-41-00-515-00               | Water Operator Support - MV Water | 10,000.00         |
| 2-41-00-528-01               | Building - Repairs/Maintenance    | 1,000.00          |
| 2-41-00-528-03               | BULK WATER STN REPAIRS            | 500.00            |
| 2-69-00-540-03               | Electricity Water                 | 20,000.00         |
| 2-69-00-543-03               | Natural Gas Water Wells           | 1,500.00          |
| <b>* TOTAL WATER EXPENSE</b> |                                   | <b>196,250.00</b> |

|                         |  |           |
|-------------------------|--|-----------|
| <b>SANITARY EXPENSE</b> |  |           |
| 2-42-00-100-00          | Salaries & Wages                         | 5,000.00  |
| 2-42-00-140-00          | Employee Benefits                        | 700.00    |
| 2-42-00-210-00          | Licenses - Sewer                         | 0.00      |
| 2-42-00-230-00          | Professional Services - Sewer            | 2,000.00  |
| 2-42-00-253-00          | R & M - Infrastructure                   | 40,000.00 |
| 2-42-00-270-00          | Lab Testing                              | 250.00    |
| 2-42-00-510-00          | General Supplies                         | 500.00    |
| 2-42-00-520-00          | Chemicals - Sewer                        | 1,200.00  |
| 2-42-00-523-00          | Sewer Flushing                           | 15,000.00 |
| 2-42-00-528-00          | Equipment- Repairs & Maint. Sewer        | 5,000.00  |
| 2-42-01-528-00          | Equipment - Repairs/Maint. - Storm Water | 1,000.00  |



**VILLAGE OF CREMONA**  
**REVENUE & EXPENSE OPERATING**

| General Ledger           | Description                         | 2025 Budget |
|--------------------------|-------------------------------------|-------------|
| <hr/>                    |                                     |             |
| * TOTAL SANITARY EXPENSE |                                     | 70,650.00   |
| <br>                     |                                     |             |
| <b>GARBAGE EXPENSE</b>   |                                     |             |
| 2-43-00-230-00           | Other Contracted Services - Garbage | 0.00        |
| 2-43-00-241-00           | Solid Waste Disposal                | 45,000.00   |
| 2-43-00-510-00           | General Supplies                    | 250.00      |
| 2-43-00-850-00           | Waste Commission Grant              | 10,000.00   |
|                          |                                     | <hr/>       |
| * TOTAL GARBAGE EXPENSE  |                                     | 55,250.00   |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                  | Description                       | 2025 Budget      |
|---------------------------------|-----------------------------------|------------------|
| <b>FCSS EXPENSE</b>             |                                   |                  |
| 2-51-00-100-00                  | Salaries & Wages                  | 43,680.00        |
| 2-51-00-140-00                  | Employee Benefits                 | 8,000.00         |
| 2-51-00-148-00                  | Training & Development - FCSS     | 250.00           |
| 2-51-00-150-00                  | Freight & Postage                 | 50.00            |
| 2-51-00-211-00                  | Travel & Subsistence              | 2,500.00         |
| 2-51-00-217-00                  | Telephone & Internet              | 1,500.00         |
| 2-51-00-220-00                  | Advertising                       | 250.00           |
| 2-51-00-223-00                  | Memberships - FCSS                | 114.00           |
| 2-51-00-225-00                  | Conference Registrations          | 800.00           |
| 2-51-00-230-00                  | Professional Services             | 2,000.00         |
| 2-51-00-231-00                  | Janitorial                        | 250.00           |
| 2-51-00-400-00                  | Community Programs                | 1,000.00         |
| 2-51-00-410-00                  | Adult Programs                    | 1,000.00         |
| 2-51-00-411-00                  | Children-Youth Programs           | 1,500.00         |
| 2-51-00-412-00                  | Family Programs                   | 1,200.00         |
| 2-51-00-413-00                  | Seniors' Programs                 | 2,500.00         |
| 2-51-00-414-00                  | Local Grants (External Funding)   | 7,625.00         |
| 2-51-00-419-00                  | Volunteers                        | 500.00           |
| 2-51-00-420-00                  | Community Engagement              | 0.00             |
| 2-51-00-510-00                  | General Supplies                  | 750.00           |
| 2-51-00-511-00                  | Computer Supplies & Furnishings   | 0.00             |
| 2-51-00-560-00                  | COPIER LEASE                      | 3,150.00         |
| 2-51-00-990-01                  | Summer Fun Program                | 0.00             |
| 2-51-00-990-02                  | Babysitting/Children              | 0.00             |
| 2-51-00-990-05                  | Community Newsletter              | 1,000.00         |
| <b>* TOTAL FCSS EXPENSE</b>     |                                   | <b>79,619.00</b> |
| <b>CEMETERY EXPENSE</b>         |                                   |                  |
| 2-56-00-100-00                  | Salaries & Wages                  | 5,000.00         |
| 2-56-00-140-00                  | Employee Benefits                 | 850.00           |
| 2-56-00-148-00                  | Training & Development - Cemetery | 0.00             |
| 2-56-00-230-00                  | Professional Services - Cemetery  | 1,000.00         |
| 2-56-00-510-00                  | General Supplies                  | 5,000.00         |
| 2-56-00-528-00                  | Repairs & Maintenance - Cemetery  | 1,500.00         |
| <b>* TOTAL CEMETERY EXPENSE</b> |                                   | <b>13,350.00</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                              | Description                         | 2025 Budget         |
|---|-------------------------------------|---------------------|
| <b>PLANNING &amp; DEVELOPMENT EXPENSE</b>   |                                     |                     |
| 2-61-00-230-00                              | Professional Services               | 10,000.00           |
| 2-61-00-233-00                              | Land Title Changes                  | 150.00              |
| 2-61-00-148-00                              | Training - Planning                 | 250.00              |
| 2-61-00-220-00                              | Advertising                         | 840.00              |
| * <b>TOTAL PLANNING &amp; DEVELOPMENT E</b> |                                     | <b>11,240.00</b>    |
| <b>CULTURE &amp; RECREATION EXPENSE</b>     |                                     |                     |
| 2-71-00-990-02                              | Cremona Days                        | 5,000.00            |
| 2-71-00-990-08                              | WinterFest                          | 0.00                |
| * <b>TOTAL CULTURE &amp; RECREATION EXP</b> |                                     | <b>5,000.00</b>     |
| <b>PARKS &amp; RECREATION EXPENSE</b>       |                                     |                     |
| 2-72-00-100-00                              | SALARIES & WAGES                    | 15,000.00           |
| 2-72-00-140-00                              | Employee Benefits                   | 2,300.00            |
| 2-72-00-148-00                              | Training & Development - Parks      | 0.00                |
| 2-72-00-230-00                              | Other Contracted Services           | 5,500.00            |
| 2-72-00-510-00                              | General Supplies                    | 2,000.00            |
| 2-72-00-513-00                              | Beautification - Parks              | 5,000.00            |
| 2-72-00-528-00                              | Equipment Repairs & Maint. - Park   | 3,000.00            |
| 2-72-00-528-01                              | Playground Repairs & Maint.         | 0.00                |
| * <b>TOTAL PARKS &amp; RECREATION EXPEN</b> |                                     | <b>32,800.00</b>    |
| <b>LIBRARY EXPENSE</b>                      |                                     |                     |
| 2-74-00-217-00                              | Library Office Phone                | 0.00                |
| 2-74-00-274-00                              | Insurance Library                   | 850.00              |
| 2-74-00-528-00                              | Repairs & Maintenance - Library     | 250.00              |
| 2-74-00-850-00                              | Cremona Library                     | 36,757.53           |
| 2-74-00-850-01                              | Parkland Regional Library           | 4,501.32            |
| 2-74-00-850-02                              | CREMONA LIBRARY -VILLAGE ALLOCATION | 15,350.00           |
| 2-69-00-540-05                              | Electricity - Library               | 3,700.00            |
| 2-69-00-543-05                              | Natural Gas - Library               | 1,700.00            |
| * <b>TOTAL LIBRARY EXPENSE</b>              |                                     | <b>63,108.85</b>    |
| *** <b>TOTAL EXPENSE</b>                    |                                     | <b>1,185,225.61</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger | Description | 2025 Budget |
|----------------|-------------|-------------|
|----------------|-------------|-------------|

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|      |                   |           |
|------|-------------------|-----------|
| **** | SURPLUS / DEFICIT | 67,415.31 |
|------|-------------------|-----------|

\*\*\* End of Report \*\*\*

 **VILLAGE OF  
Cremona**  
**REQUEST FOR DISCUSSION**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 8 e)

**TITLE:** New Business: 2026 Budget

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:** Cremona councils in must pass their annual operating and capital budgets by December 31 of the preceding year, *or* at the latest by April 30 of the budget year if more time is needed.

Property taxation is the Village's largest and most stable revenue source.

It funds general operations such as administration, governance, public works, roads, parks, and recreation.

Other revenues that Cremona has is the utility bills, which these should be self-funded, meaning they are paid for by the residents and businesses utility billing. Which can be a challenge to have a 100%-cost recovery service, but taxes or capital funds should not help pay for this service.

Another big expense that municipalities have is regional partnerships and cost-sharing, these are requisition that the village pays, Policing, PRL, MVSH.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

Municipal Government Act Sec. The Municipal Government Act states:

242 (1) Each council must adopt a budget for each calendar year.

(2) A council may adopt an interim budget for part of a calendar year.

(3) An interim budget for a part of a calendar year ceases to have any effect when the budget for the calendar year is adopted.

248(1) A municipality may only make an expenditure that is

(a) included in a budget, interim budget, or otherwise authorized by the council,

(b) for an emergency, or

(c) legally required to be paid.

(2) Each council must establish procedures to authorize and verify expenditures that are not included in the budget.

**COSTS / SOURCE OF FUNDING (if applicable):**

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ approves that Council will work on the budget at the next regular meeting.

INTLS: CAO **KO**

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 9 a)

**TITLE:** Reports – Financial Reports

**ORIGINATED BY:** *Karen O'Connor CAO*

**BACKGROUND / PROPOSAL:**

Accounts payable for November 1 to 30<sup>th</sup> 2025, total sum being \$ 115,946.41

Financial Report January 1 to November 30, 2025

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**RECOMMENDED ACTION:**

**MOTION THAT** Councillor \_\_\_\_\_ *approve the Accounts Payable  
in the amount of \$ **115,946.41** and the Financial Report as presented.*

INTLS: CAO: KO

## Cheque Listing For Council

2025-Dec-11  
9:52:05AM

| Cheque   |            | Vendor Name                                 | Invoice #  | Invoice Description  | Invoice Amount                               | Cheque Amount |
|----------|------------|---|--|--|--|---------------|
| Cheque # | Date       |   |  |  |  |               |
| 20250376 | 2025-11-20 | CHAGNON, CHANTAL                            | 1  | FCSS INDIGENOUS WORKSHOP   | 200.00                                       | 200.00        |
| 20250377 | 2025-11-20 | ESCAPE COACH LINES LTD                      | 2767   | ROSEBUD TRIP   | 1,774.50                                     | 1,774.50      |
| 20250378 | 2025-11-20 | MCDONALD, SANDRA                            | SL-CRCFSS-002  | FCSS GRIEF SUPPORT CIRCLE  | 360.00                                       | 360.00        |
| 20250379 | 2025-11-20 | NARAI, LETITIA                              | 5  | FCSS PAINT NIGHT   | 320.00                                       | 320.00        |
| 20250380 | 2025-11-20 | CANON CANADA INC                            | 4030783397   | FCSS COPIER USAGE  | 140.60                                       | 140.60        |
| 20250381 | 2025-11-20 | GLOBAL TECH SOLUTIONS                       | 000043-R-008<br>000099<br>000103<br>000104                 | MONTHLY AGREEMENT NOV 2025<br>COUNCIL LAPTOPS & MTG<br>NO INTERNET TO SCADA<br>COUNCIL MTG             | 787.00<br>471.25<br>105.00<br>260.00         | 1,623.25      |
| 20250382 | 2025-11-20 | GUNDERSON, JENNIFER                         | 24   | CLEANING SERVICES  | 210.00                                       | 210.00        |
| 20250383 | 2025-11-20 | MESSER CANADA INC, 15687                    | 2109538771   | ACETYLENE/OXYGEN   | 54.09  | 54.09         |
| 20250384 | 2025-11-20 | MOUNTAIN VIEW REGIONAL WASTE                | 0000054446<br>0000054514<br>0000054657                     | LANDFILL CHARGES<br>LANDFILL CHARGES<br>LANDFILL CHARGES   | 1,184.00<br>746.00<br>745.00                 | 2,675.00      |
| 20250385 | 2025-11-20 | MOUNTAIN VIEW WATER LTD.                    | 1002<br>1003   | WATER OPERATOR<br>BACKUP & EMERGENCY RESPONSE  | 1,260.00<br>630.00                           | 1,890.00      |
| 20250386 | 2025-11-20 | MPE ENGINEERING LTD                         | 2490-007-02-67<br>2490-019-00-01<br>2490-019-00-13<br>5237 | OPERATION & MAINTENANCE<br>INFRASTRUCTURE AUDIT<br>INFRASTRUCTURE AUDIT<br>CALGARY SEWER SCOPE INVOICE | 310.80<br>6,436.61<br>37,286.66<br>22,207.50 | 66,241.57     |
| 20250387 | 2025-11-20 | OUR CAN CO., DIVISION OF BUCKWHEAT'S CONTRA | 21227<br>21228   | PORTABLE TOILET RENTAL<br>PORTABLE TOILET CLEANING   | 126.00<br>504.00                             | 630.00        |
| 20250388 | 2025-11-20 | SHRED-IT INTERNATIONAL ULC                  | 8101117836   | SHREDDING SERVICES   | 239.64                                       | 239.64        |
| 20250389 | 2025-11-20 | THIEL, SAMANTHA                             | 1  | FCSS PROF SERVICE  | 136.00                                       | 136.00        |
| 20250390 | 2025-11-20 | WATSON, KATHRYN                             | 1  | FCSS ROSEBUD REFUND  | 190.00                                       | 190.00        |
| 20250391 | 2025-11-20 | WORKERS' COMPENSATION BOARD                 | 28528743   | INSTALLMENT PMT 2025   | 1,592.75                                     | 1,592.75      |
| 20250392 | 2025-11-20 | ALBERTA MUNICIPAL SERVICES CORPORATION      | 3  | VOC UTILITIES - OCT 2025   | 5,652.25                                     | 5,652.25      |
| 20250393 | 2025-11-20 | CNH INDUSTRIAL CAPITAL PRODUCTIVITY PLUS    | 23   | MOWER REPAIRS  | 1,383.45                                     | 1,383.45      |
| 20250394 | 2025-11-20 | COCHRANE LAKE GAS CO-OP LTD                 | 906  | NAT GAS - WATER - OCT 2025   | 43.05  | 43.05         |
| 20250395 | 2025-11-20 | EPCOR                                       | 16551352   | ELECTRICITY - WATER - OCT 2025   | 70.89  | 70.89         |
| 20250396 | 2025-11-20 | GOVERNMENT OF ALBERTA                       | 32542324   | LAND TITLE SEARCH  | 10.10  | 10.10         |
| 20250397 | 2025-11-20 | TELUS COMMUNICATIONS                        | 2552080747<br>2552080748                                   | FIREHALL INTERNET - OCT 2025<br>FCSS INTERNET - OCT 2025   | 103.89<br>91.04                              | 194.93        |
| 20250398 | 2025-11-20 | TELUS MOBILITY                              | 589  | VOC CELL PHONES - OCT 2025   | 112.58                                       | 112.58        |
| 166      | 2025-11-04 | ACC WASTEWATER SOLUTIONS                    | INV-23813  | SEWER CHEMICALS  | 2,530.50                                     | 2,530.50      |
| 167      | 2025-11-04 | ENVIRONMENTAL 360 SOLUTIONS (ALBERTA) LTD   | 0000404438   | WASTE PICKUP - SEPT 2025   | 3,401.93                                     | 3,401.93      |
| 168      | 2025-11-04 | LOCAL AUTHORITIES PENSION PLAN              | 10586287-B6P9<br>10628094-H3X7<br>10667268-H3T9            | EM# 450 - PP# 20 - 2025<br>EM# 450 - PP# 21 - 2025<br>EM# 450 - PP# 22 - 2025                          | 1,439.37<br>1,439.37<br>1,429.83             | 4,308.57      |
| 169      | 2025-11-04 | MOUNTAIN VIEW PUBLISHING INC.               | MVCP569392<br>MVP19737                                     | ADVERTISING<br>BALLOTS   | 1,203.30<br>320.25                           | 1,523.55      |
| 170      | 2025-11-04 | MPE ENGINEERING LTD                         | 2490-007-02-66   | OPERATION & MAINTENANCE  | 530.25                                       | 530.25        |
| 171      | 2025-11-04 | WILD ROSE ASSESSMENT SERVICE                | 9937   | PROGRESS PMT - OCT 2025  | 691.26                                       | 691.26        |
| 172      | 2025-11-14 | RYAN, SANDRA A                              |  |  |  |               |
| 173      | 2025-11-14 | O'CONNOR, KAREN M                           |  |  |  |               |

## Cheque Listing For Council

2025-Dec-11  
9:52:05AM

| Cheque   |            |   |               |                         | Invoice  | Cheque   |
|----------|------------|---|---------------|-------------------------|----------|----------|
| Cheque # | Date       | Vendor Name                               | Invoice #     | Invoice Description     | Amount   | Amount   |
| 174      | 2025-11-14 | WIENS, BARRY                              |               |                         |          |          |
| 175      | 2025-11-14 | VORNHOLT, MEGHAN E                        |               |                         |          |          |
| 176      | 2025-11-26 | ENVIRONMENTAL 360 SOLUTIONS (ALBERTA) LTD | 0000409557    | WASTE PICKUP - OCT 2025 | 3,249.34 | 3,249.34 |
| 177      | 2025-11-26 | LOCAL AUTHORITIES PENSION PLAN            | 10716375-G4H6 | EM# 450 - PP# 23 - 2025 | 1,069.65 | 1,069.65 |
| 178      | 2025-11-26 | MOUNTAIN VIEW PUBLISHING INC.             | MVP577975     | ELECTION, COUNCIL,VOC   | 1,171.80 | 1,171.80 |
| 179      | 2025-11-26 | WILD ROSE ASSESSMENT SERVICE              | 9976          | PROGRESS PMT - NOV 2025 | 691.46   | 691.46   |
| 180      | 2025-11-28 | RYAN, SANDRA A                            |               |                         |          |          |
| 181      | 2025-11-28 | O'CONNOR, KAREN M                         |               |                         |          |          |
| 182      | 2025-11-28 | VORNHOLT, MEGHAN E                        |               |                         |          |          |

**Total 115,946.41**

\*\*\* End of Report \*\*\*



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                      | Description                               | 2023 Actual         | 2024 Budget         | November<br>2025 Actual | 2025 Actual         | 2025 Budget         |
|-------------------------------------|---|---------------------|---------------------|-------------------------|---------------------|---------------------|
| <b>TAXES &amp; REQUISITIONS</b>     |   |                     |                     |                         |                     |                     |
| 1-00-00-111-00                      | Residential Property Taxes                | (356,751.09)        | (383,080.06)        | 0.00                    | (417,033.49)        | (418,356.93)        |
| 1-00-00-112-00                      | Commercial Property Taxes                 | (80,397.24)         | (112,490.98)        | 0.00                    | (88,232.58)         | (88,232.54)         |
| 1-00-00-113-00                      | Industrial Property Taxes                 | 0.00                | 0.00                | 0.00                    | 0.00                | 0.00                |
| 1-00-00-114-00                      | Farmland Property Taxes                   | (337.42)            | (509.51)            | 0.00                    | (354.48)            | (354.49)            |
| 1-00-00-115-00                      | Linear Taxes                              | (13,262.38)         | (14,858.04)         | 0.00                    | (16,408.36)         | (15,629.56)         |
| 1-00-00-118-00                      | Designated Industrial Property            | (75.40)             | (81.94)             | 0.00                    | (86.63)             | (86.63)             |
| 1-00-00-120-00                      | Alberta School Foundation Tax Levy        | (130,166.11)        | (138,324.26)        | 0.00                    | (151,431.68)        | (151,431.68)        |
| 1-00-00-121-00                      | Seniors' Foundation Tax Levy              | (19,645.39)         | (19,956.22)         | 0.00                    | (20,327.18)         | (20,327.18)         |
| 1-00-00-210-00                      | Grants In Lieu                            | (1,922.70)          | (1,966.72)          | 0.00                    | (2,061.78)          | (2,061.78)          |
| 1-00-00-122-00                      | AB Policing Levy                          | (18,765.51)         | (14,588.24)         | 0.00                    | (22,350.86)         | (22,350.86)         |
| 1-00-00-510-00                      | Penalties & Costs on Taxes                | (6,399.09)          | (6,500.00)          | 0.00                    | (15,172.30)         | (6,500.00)          |
| <b>*</b>                            | <b>TOTAL TAXES &amp; REQUISITIONS</b>     | <b>(627,722.33)</b> | <b>(692,355.97)</b> | <b>0.00</b>             | <b>(733,459.34)</b> | <b>(725,331.65)</b> |
| <b>TAXES &amp; REQUISITIONS EXP</b> |   |                     |                     |                         |                     |                     |
| 2-00-00-754-00                      | Designated Industrial Requisition         | 0.00                | 82.10               | 0.00                    | 0.00                | 86.63               |
| 2-00-00-755-00                      | AB Policing Requisition                   | 15,585.00           | 19,563.59           | 0.00                    | 46,490.00           | 22,350.00           |
| 2-00-00-740-00                      | ASFF Requisition                          | 130,671.23          | 138,288.99          | 0.00                    | 69,144.50           | 151,416.36          |
| 2-00-00-753-00                      | MV Seniors's Housing Requisition          | 19,678.00           | 19,957.00           | 0.00                    | 20,331.00           | 20,331.00           |
| <b>*</b>                            | <b>TOTAL TAXES &amp; REQUISITIONS EXP</b> | <b>165,934.23</b>   | <b>177,891.68</b>   | <b>0.00</b>             | <b>135,965.50</b>   | <b>194,183.99</b>   |
| <b>**</b>                           | <b>TOTAL TAX REVENUE FOR MUNICIPA</b>     | <b>(461,788.10)</b> | <b>(514,464.29)</b> | <b>0.00</b>             | <b>(597,493.84)</b> | <b>(531,147.66)</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger            | Description                              | 2023 Actual      | 2024 Budget      | November 2025 Actual | 2025 Actual      | 2025 Budget      |
|---------------------------|--|------------------|------------------|----------------------|------------------|------------------|
| <b>COUNCILLOR EXPENSE</b> |  |                  |                  |                      |                  |                  |
| 2-11-00-146-00            | Community Grants & Enhancements          | 0.00             | 500.00           | 0.00                 | 0.00             | 500.00           |
| 2-11-00-170-00            | Election Costs                           | 4,688.37         | 2,500.00         | 425.00               | 1,580.00         | 2,500.00         |
| 2-11-00-220-00            | Advertising                              | 494.50           | 300.00           | 99.00                | 746.31           | 5,000.00         |
| 2-11-00-232-00            | Legal Fees                               | 0.00             | 2,000.00         | 0.00                 | 0.00             | 2,000.00         |
| 2-11-00-270-00            | Miscellaneous Costs & Services           | 1,879.18         | 1,250.00         | 0.00                 | 606.14           | 1,250.00         |
| 2-11-00-540-00            | Electricity - Council                    | 0.00             | 0.00             | 79.46                | 613.04           | 1,250.00         |
| 2-11-00-543-00            | Natural Gas - Council                    | 0.00             | 0.00             | 55.86                | 656.44           | 1,500.00         |
| 2-11-00-560-00            | Building Rental                          | 0.00             | 0.00             | 0.00                 | 0.00             | 0.00             |
| 2-11-01-100-00            | Per Diems & Meetings - Cnc 1             | 2,580.00         | 2,600.00         | 0.00                 | 675.00           | 1,000.00         |
| 2-11-01-140-00            | Benefits Cnc 1                           | 50.04            | 50.00            | 0.00                 | 18.30            | 0.00             |
| 2-11-01-148-00            | CONVENTN/COUN 1/PER DIEM                 | 0.00             | 0.00             | 0.00                 | 0.00             | 0.00             |
| 2-11-01-211-00            | Travel & Subsistance - Cncl 1            | 90.90            | 100.00           | 0.00                 | 0.00             | 0.00             |
| 2-11-00-225-00            | Registrations & Memberships              | 2,425.30         | 2,500.00         | 0.00                 | 2,024.31         | 2,500.00         |
| 2-11-00-230-00            | Professional & Consulting Services       | 255.00           | 8,000.00         | 0.00                 | 0.00             | 4,000.00         |
| 2-11-02-100-00            | Per Diems & Meetings - Cnc 2             | 2,930.00         | 4,000.00         | 0.00                 | 980.00           | 1,000.00         |
| 2-11-02-140-00            | Benefits Cnc 2                           | 65.98            | 150.00           | 0.00                 | 45.82            | 0.00             |
| 2-11-02-211-00            | Travel & Subsistence - Cncl 2            | 117.16           | 150.00           | 0.00                 | 0.00             | 0.00             |
| 2-11-03-100-00            | Per Diems & Meetings - Cnc 3             | 1,490.00         | 2,000.00         | 0.00                 | 878.47           | 1,000.00         |
| 2-11-03-140-00            | Benefits Cnc 3                           | 28.61            | 65.00            | 0.00                 | 70.45            | 0.00             |
| 2-11-03-148-00            | CONVENTIONS/TRAINING-CNC 3               | 0.00             | 500.00           | 0.00                 | 0.00             | 0.00             |
| 2-11-03-211-00            | Travel & Subsistence - Cncl 3            | 0.00             | 150.00           | 0.00                 | 0.00             | 0.00             |
| 2-11-04-100-00            | Per Diems & Meetings - Cnc 4             | 2,100.00         | 2,300.00         | 0.00                 | 525.00           | 1,000.00         |
| 2-11-04-140-00            | Benefits Cnc 4                           | 40.32            | 50.00            | 0.00                 | 14.22            | 0.00             |
| 2-11-04-148-00            | CONVENTION/COUN4/PER DIEM                | 0.00             | 500.00           | 0.00                 | 0.00             | 0.00             |
| 2-11-04-211-00            | Travel & Subsistence - Cncl 4            | (30.30)          | 500.00           | 0.00                 | 0.00             | 0.00             |
| 2-11-05-100-00            | Per Diems & Meetings - Cnc 5             | 1,750.00         | 2,300.00         | 0.00                 | 525.00           | 1,000.00         |
| 2-11-05-140-00            | Benefits Cnc 5                           | 33.60            | 50.00            | 0.00                 | 14.22            | 0.00             |
| 2-11-05-148-00            | CONVENTN/COUN 2/PER DIEM                 | 0.00             | 250.00           | 0.00                 | 0.00             | 0.00             |
| 2-11-05-211-00            | Travel & Subsistence - Cncl 5            | 137.36           | 250.00           | 0.00                 | 0.00             | 0.00             |
| 2-69-00-230-01            | Prof. Services - Janitorial FCSS/Council | 730.00           | 500.00           | 30.00                | 450.00           | 500.00           |
| 2-69-00-510-01            | Building General Supplies FCSS/Council   | 0.00             | 500.00           | 0.00                 | 159.91           | 500.00           |
| 2-69-00-528-01            | Building Repairs Main FCSS/Council       | 0.00             | 500.00           | 0.00                 | 216.05           | 500.00           |
| <b>*P</b>                 | <b>TOTAL COUNCILLOR EXPENSE</b>          | <b>21,856.02</b> | <b>34,515.00</b> | <b>689.32</b>        | <b>10,798.68</b> | <b>27,000.00</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                     | Description                              | 2023 Actual        | 2024 Budget        | November 2025 Actual | 2025 Actual       | 2025 Budget        |
|------------------------------------|--|--------------------|--------------------|----------------------|-------------------|--------------------|
| <b>ADMIN &amp; GENERAL</b>         |  |                    |                    |                      |                   |                    |
| 1-12-00-410-00                     | Tax Certificate & Information            | (600.00)           | (1,560.00)         | (120.00)             | (1,280.00)        | (1,200.00)         |
| 1-12-00-155-00                     | Business License                         | (925.00)           | (1,000.00)         | (50.00)              | (1,075.00)        | (1,000.00)         |
| 1-12-00-510-00                     | Penalties & Costs on Accounts Receivable | 0.00               | 0.00               | 0.00                 | 0.00              | 0.00               |
| 1-12-00-550-00                     | Return on Investments                    | (2,047.22)         | (200.00)           | 0.00                 | (6.80)            | (100.00)           |
| 1-12-00-590-00                     | Other Revenue - Admin                    | (1,165.37)         | (2,000.00)         | (35.00)              | (1,907.84)        | (2,000.00)         |
| 1-12-00-591-00                     | Sales of Miscellaneous Goods & Services  | (225.16)           | (50.00)            | 0.00                 | 0.00              | 0.00               |
| 1-12-00-840-00                     | Provincial Grant                         | (54,536.00)        | (54,520.00)        | 0.00                 | 0.00              | (27,260.00)        |
| <b>* TOTAL ADMIN &amp; GENERAL</b> |  | <b>(59,498.75)</b> | <b>(59,330.00)</b> | <b>(205.00)</b>      | <b>(4,269.64)</b> | <b>(31,560.00)</b> |

|                               |                                 |           |           |          |           |           |
|-------------------------------|---------------------------------|-----------|-----------|----------|-----------|-----------|
| <b>ADMINISTRATION EXPENSE</b> |                                 |           |           |          |           |           |
| 2-12-00-100-00                | Salaries & Wages                | 56,059.65 | 46,000.00 | 3,394.56 | 44,471.94 | 46,000.00 |
| 2-12-00-140-00                | Employee Benefits               | 7,315.98  | 6,000.00  | 489.47   | 6,204.16  | 6,000.00  |
| 2-12-00-148-00                | Training & Development - Admin  | 0.00      | 250.00    | 0.00     | 1,012.50  | 250.00    |
| 2-12-00-150-00                | Freight & Postage               | 628.30    | 200.00    | 0.00     | 1,113.96  | 200.00    |
| 2-12-00-220-00                | Advertising                     | 1,327.73  | 1,400.00  | 592.00   | 888.00    | 1,400.00  |
| 2-12-00-210-00                | Licenses & Permits - Admin      | 0.00      | 25.00     | 0.00     | 0.00      | 25.00     |
| 2-12-00-211-00                | Travel & Subsistence            | 403.32    | 250.00    | 0.00     | 27.46     | 250.00    |
| 2-12-00-217-00                | Telephone, Internet & Security  | 14,448.57 | 10,000.00 | 72.44    | 12,306.43 | 10,000.00 |
| 2-12-00-224-00                | Resource Materials/Supplies     | 0.00      | 100.00    | 0.00     | 0.00      | 0.00      |
| 2-12-00-225-00                | Registrations & Memberships     | 356.50    | 500.00    | 0.00     | 496.00    | 500.00    |
| 2-12-00-230-00                | Professional Services           | 8,220.76  | 18,000.00 | 787.00   | 7,919.22  | 18,000.00 |
| 2-12-00-231-00                | Assessment Services             | 8,576.24  | 8,600.00  | 658.53   | 8,205.47  | 8,600.00  |
| 2-12-00-232-00                | Legal Fees                      | 6,754.29  | 12,000.00 | 0.00     | 24,129.65 | 25,000.00 |
| 2-12-00-233-00                | Audit Fees                      | 14,465.00 | 22,000.00 | 0.00     | 15,863.25 | 20,000.00 |
| 2-12-00-274-00                | Insurance                       | 24,416.00 | 20,000.00 | 0.00     | 30,900.00 | 16,000.00 |
| 2-12-00-510-00                | General Office Supplies         | 3,186.47  | 7,000.00  | 0.00     | 2,887.01  | 7,000.00  |
| 2-12-00-511-00                | Computer Supplies & Furnishings | 1,380.60  | 0.00      | 0.00     | 1,428.51  | 0.00      |
| 2-12-00-515-00                | TECHNOLOGY                      | 4,974.43  | 500.00    | 105.00   | 13,983.05 | 2,000.00  |
| 2-12-00-519-00                | Miscellaneous Supplies & Costs  | 0.00      | 0.00      | 0.00     | 0.00      | 0.00      |
| 2-12-00-525-00                | Rentals & Leases                | 4,228.43  | 4,200.00  | 0.00     | 3,690.54  | 4,700.00  |
| 2-12-00-526-00                | SHRED-IT                        | 193.65    | 200.00    | 228.23   | 1,112.85  | 900.00    |
| 2-12-00-528-00                | Equip -Repairs/Maint.-Admin     | 0.00      | 400.00    | 0.00     | 0.00      | 400.00    |
| 2-12-00-528-01                | Building -Repairs/Maint.-Admin  | 0.00      | 500.00    | 0.00     | 0.00      | 500.00    |
| 2-12-00-543-00                | Natural Gas                     | 0.00      | 0.00      | 0.00     | 0.00      | 0.00      |
| 2-12-00-814-00                | Service Charges & Interest      | 2,448.24  | 9,600.00  | (1.95)   | 5,668.01  | 7,000.00  |
| 2-12-00-815-00                | Penny Rounding                  | (0.04)    | 0.00      | 0.00     | (0.03)    | 0.00      |
| 2-12-00-823-00                | Loan Interest - LOC             | 5,490.64  | 200.00    | 0.00     | 0.00      | 200.00    |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger          | Description                            | 2023 Actual         | 2024 Budget         | November<br>2025 Actual | 2025 Actual         | 2025 Budget         |
|-------------------------|--|---------------------|---------------------|-------------------------|---------------------|---------------------|
| 2-12-00-915-00          | Bad Debt - Accounts Receivable         | 0.00                | 0.00                | 0.00                    | 0.00                | 0.00                |
| 2-12-00-915-01          | Bad Debt - Property Taxes              | 967.96              | 0.00                | 0.00                    | 0.00                | 0.00                |
| 2-12-00-995-00          | Building Amortization - Admin          | 7,155.72            | 0.00                | 0.00                    | 0.00                | 0.00                |
| 2-12-00-995-01          | Office Equipment Amortization          | 7,586.14            | 0.00                | 0.00                    | 0.00                | 0.00                |
| 2-69-00-528-00          | Building Repairs Maint - Admin         | 599.98              | 400.00              | 0.00                    | 240.00              | 0.00                |
| 2-69-00-230-00          | Professional Services/Janitorial Admin | 865.00              | 3,000.00            | 60.00                   | 630.00              | 1,000.00            |
| 2-69-00-540-00          | Electricity Admin                      | 2,913.42            | 9,500.00            | 101.47                  | 881.29              | 2,000.00            |
| 2-69-00-543-00          | Natural Gas Admin                      | 1,184.56            | 7,500.00            | 20.55                   | 549.51              | 1,500.00            |
|                         |  | <hr/>               | <hr/>               | <hr/>                   | <hr/>               | <hr/>               |
| <b>*</b>                | <b>TOTAL ADMINISTRATION EXPENSE</b>    | <b>186,147.54</b>   | <b>188,325.00</b>   | <b>6,507.30</b>         | <b>184,608.78</b>   | <b>179,425.00</b>   |
| <b>**</b>               | <b>NET ADMINISTRATION</b>              | <b>148,504.81</b>   | <b>163,510.00</b>   | <b>6,991.62</b>         | <b>191,137.82</b>   | <b>174,865.00</b>   |
| <br><b>CAO EXPENSES</b> |  |                     |                     |                         |                     |                     |
| 2-12-01-100-00          | Salaries & Wages - CAO                 | 79,848.38           | 84,000.00           | 6,464.98                | 80,808.81           | 87,360.00           |
| 2-12-01-140-00          | Employee Benefits - CAO                | 9,969.36            | 15,000.00           | 1,099.97                | 16,350.66           | 17,000.00           |
| 2-12-01-148-00          | Training & Development - CAO           | 185.00              | 1,000.00            | 0.00                    | 115.00              | 1,000.00            |
| 2-12-01-211-00          | Travel & Subsistance - CAO             | 79.10               | 1,200.00            | 0.00                    | 0.00                | 1,200.00            |
| 2-12-01-211-01          | Accomodations - CAO                    | 0.00                | 1,000.00            | 0.00                    | 0.00                | 1,000.00            |
| 2-12-01-217-00          | Telephone & Internet - CAO             | 0.00                | 0.00                | 0.00                    | 0.00                | 0.00                |
| 2-12-01-223-00          | Membership & Registrations-CAO         | 50.00               | 500.00              | 0.00                    | 0.00                | 500.00              |
| 2-12-01-225-00          | Conference Registrations - CAO         | 0.00                | 500.00              | 0.00                    | 0.00                | 500.00              |
|                         |  | <hr/>               | <hr/>               | <hr/>                   | <hr/>               | <hr/>               |
| <b>*</b>                | <b>TOTAL CAO EXPENSES</b>              | <b>90,131.84</b>    | <b>103,200.00</b>   | <b>7,564.95</b>         | <b>97,274.47</b>    | <b>108,560.00</b>   |
| <b>**</b>               | <b>TOTAL NET ADMIN &amp; CAO</b>       | <b>(223,151.45)</b> | <b>(247,754.29)</b> | <b>14,556.57</b>        | <b>(309,081.55)</b> | <b>(247,722.66)</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                         | Description                               | 2023 Actual      | 2024 Budget       | November 2025 Actual | 2025 Actual      | 2025 Budget       |
|--|---|------------------|-------------------|----------------------|------------------|-------------------|
| <b>FIRE REVENUE</b>                    |   |                  |                   |                      |                  |                   |
| 1-23-00-590-00                         | Revenue - Fire                            | 0.00             | (5,000.00)        | 0.00                 | 0.00             | (5,000.00)        |
| <b>*</b>                               | <b>TOTAL FIRE REVENUE</b>                 | <b>0.00</b>      | <b>(5,000.00)</b> | <b>0.00</b>          | <b>0.00</b>      | <b>(5,000.00)</b> |
| <b>FIRE EXPENSES</b>                   |   |                  |                   |                      |                  |                   |
| 2-23-00-217-00                         | Telephone, Internet & Security            | 4,529.71         | 1,200.00          | 98.94                | 973.88           | 1,200.00          |
| 2-23-00-230-00                         | Professional Services                     | 1,301.08         | 1,200.00          | 0.00                 | 0.00             | 1,200.00          |
| 2-23-00-510-00                         | General Supplies                          | 0.00             | 0.00              | 0.00                 | 55.92            | 0.00              |
| 2-23-00-526-00                         | Equipment Purchases - Fire                | 4,220.29         | 4,000.00          | 0.00                 | 0.00             | 8,356.00          |
| 2-23-00-528-01                         | Firehall Repairs & Maintenance            | 2,374.54         | 2,500.00          | 0.00                 | 4,201.11         | 2,500.00          |
| 2-23-00-740-00                         | Fire Services Requisition                 | 56,535.00        | 74,898.85         | 0.00                 | 25,446.75        | 65,026.00         |
| 2-69-00-230-04                         | Prof. Services - Janitorial - Firehall    | 360.00           | 1,200.00          | 120.00               | 1,260.00         | 1,200.00          |
| 2-69-00-543-04                         | Natural Gas - Fire Hall                   | 2,369.43         | 7,500.00          | 123.31               | 2,758.36         | 3,000.00          |
| 2-69-00-540-04                         | Electricity - Fire Hall                   | 5,826.85         | 9,500.00          | 608.76               | 4,460.58         | 7,000.00          |
| <b>*</b>                               | <b>TOTAL FIRE EXPENSES</b>                | <b>77,516.90</b> | <b>101,998.85</b> | <b>951.01</b>        | <b>39,156.60</b> | <b>89,482.00</b>  |
| <b>DISASTER SERVICES EXPENSE</b>       |   |                  |                   |                      |                  |                   |
| 2-24-00-230-00                         | Professional Services - Disaster Serv.    | 0.00             | 35.00             | 0.00                 | 0.00             | 35.00             |
| <b>*</b>                               | <b>TOTAL DISASTER SERVICES EXPENS</b>     | <b>0.00</b>      | <b>35.00</b>      | <b>0.00</b>          | <b>0.00</b>      | <b>35.00</b>      |
| <b>BYLAW &amp; ENFORCEMENT</b>         |   |                  |                   |                      |                  |                   |
| 1-26-00-420-00                         | Traffic Fines                             | 0.00             | (100.00)          | 0.00                 | (350.00)         | (100.00)          |
| 1-26-00-450-00                         | Bylaw Fines                               | 0.00             | (100.00)          | 0.00                 | (100.00)         | (100.00)          |
| 1-26-00-521-00                         | Dog License Fees                          | (150.00)         | (150.00)          | 0.00                 | (135.00)         | (150.00)          |
| <b>*</b>                               | <b>TOTAL BYLAW &amp; ENFORCEMENT</b>      | <b>(150.00)</b>  | <b>(350.00)</b>   | <b>0.00</b>          | <b>(585.00)</b>  | <b>(350.00)</b>   |
| <b>BYLAW &amp; ENFORCEMENT EXPENSE</b> |   |                  |                   |                      |                  |                   |
| 2-26-00-230-00                         | Professional Services - Bylaw             | 150.00           | 500.00            | 0.00                 | 0.00             | 500.00            |
| 2-26-00-510-00                         | General Supplies                          | 0.00             | 0.00              | 0.00                 | 0.00             | 0.00              |
| <b>*</b>                               | <b>TOTAL BYLAW &amp; ENFORCEMENT EXPE</b> | <b>150.00</b>    | <b>500.00</b>     | <b>0.00</b>          | <b>0.00</b>      | <b>500.00</b>     |
| <b>**</b>                              | <b>NET BYLAW &amp; ENFORCEMENT</b>        | <b>77,516.90</b> | <b>97,183.85</b>  | <b>951.01</b>        | <b>38,571.60</b> | <b>84,667.00</b>  |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger              | Description                           | 2023 Actual      | 2024 Budget      | November 2025 Actual | 2025 Actual       | 2025 Budget       |
|-----------------------------|---------------------------------------|------------------|------------------|----------------------|-------------------|-------------------|
| <b>PUBLIC WORKS</b>         |                                       |                  |                  |                      |                   |                   |
| 1-31-00-254-00              | Costs Recovered - Public Works        | 0.00             | 0.00             | 0.00                 | (6,262.50)        | 0.00              |
| <b>*</b>                    | <b>TOTAL PUBLIC WORKS</b>             | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>          | <b>(6,262.50)</b> | <b>0.00</b>       |
| <b>PUBLIC WORKS EXPENSE</b> |                                       |                  |                  |                      |                   |                   |
| 2-31-00-100-00              | Salaries & Wages                      | 23,568.92        | 25,000.00        | 1,620.00             | 26,737.65         | 40,000.00         |
| 2-31-00-140-00              | Employee Benefits                     | 3,205.49         | 5,250.00         | 225.12               | 5,029.84          | 8,500.00          |
| 2-31-00-148-00              | Training & Development - Public Works | 150.00           | 500.00           | 0.00                 | 24.95             | 500.00            |
| 2-31-00-150-00              | Freight & Postage                     | 0.00             | 0.00             | 0.00                 | 0.00              | 0.00              |
| 2-31-00-211-00              | Travel & Subsistence                  | 0.00             | 500.00           | 0.00                 | 0.00              | 50.00             |
| 2-31-00-217-00              | Telephone & Internet                  | 336.83           | 1,000.00         | 25.45                | 253.50            | 5,000.00          |
| 2-31-00-223-00              | Memberships & Registration            | 0.00             | 0.00             | 0.00                 | 0.00              | 0.00              |
| 2-31-00-230-00              | Professional Services                 | 696.95           | 0.00             | 0.00                 | 223.00            | 250.00            |
| 2-31-00-515-00              | TECHNOLOGY                            | 1,786.10         | 1,000.00         | 0.00                 | 1,472.48          | 2,000.00          |
| 2-31-00-518-00              | Protective Clothing, Etc.             | 248.99           | 750.00           | 0.00                 | 105.75            | 750.00            |
| 2-31-00-521-00              | Fuel Costs                            | 3,906.81         | 7,000.00         | 0.00                 | 2,818.88          | 3,500.00          |
| 2-31-00-528-00              | Equipment - Repairs/Maintenance - PW  | 9,546.52         | 10,000.00        | 0.00                 | 4,312.58          | 10,000.00         |
| 2-31-01-230-00              | Professional Services - Shop          | 0.00             | 0.00             | 0.00                 | 0.00              | 0.00              |
| 2-31-00-510-00              | General Supplies                      | 2,832.18         | 500.00           | 51.51                | 1,945.23          | 0.00              |
| 2-31-01-510-00              | General Supplies - Shop               | 0.00             | 500.00           | 0.00                 | 0.00              | 2,500.00          |
| 2-31-01-512-00              | Shop Tools                            | 1,081.11         | 3,000.00         | 0.00                 | 1,157.85          | 3,000.00          |
| 2-31-01-528-00              | Equip. Repairs & Maintenance - Shop   | 0.00             | 0.00             | 0.00                 | 0.00              | 0.00              |
| 2-31-01-528-01              | Building Repairs & Maintenance - Shop | 0.00             | 0.00             | 0.00                 | 0.00              | 4,500.00          |
| 2-69-00-528-02              | Building Repairs & Main PW Shop       | 0.00             | 3,500.00         | 0.00                 | 0.00              | 4,500.00          |
| 2-69-00-540-02              | Electricity PW                        | 20,110.04        | 25,000.00        | 864.73               | 14,641.86         | 15,000.00         |
| 2-69-00-543-02              | Natural Gas PW Shop                   | 5,736.83         | 7,000.00         | 269.54               | 4,490.30          | 7,000.00          |
| <b>*</b>                    | <b>TOTAL PUBLIC WORKS EXPENSE</b>     | <b>73,206.77</b> | <b>90,500.00</b> | <b>3,056.35</b>      | <b>63,213.87</b>  | <b>107,050.00</b> |
| <b>**</b>                   | <b>NET PUBLIC WORKS</b>               | <b>73,206.77</b> | <b>90,500.00</b> | <b>3,056.35</b>      | <b>56,951.37</b>  | <b>107,050.00</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                  | Description                         | 2023 Actual      | 2024 Budget       | November<br>2025 Actual | 2025 Actual      | 2025 Budget       |
|---------------------------------|-------------------------------------|------------------|-------------------|-------------------------|------------------|-------------------|
| <b>ROADWAYS EXPENSE</b>         |                                     |                  |                   |                         |                  |                   |
| 2-32-00-100-00                  | SALARIES & WAGES                    | 13,089.78        | 20,000.00         | 0.00                    | 7,117.86         | 20,000.00         |
| 2-32-00-140-00                  | Employee Benefits                   | 1,396.45         | 4,400.00          | 0.00                    | 1,491.02         | 4,400.00          |
| 2-32-00-150-00                  | Freight & Postage                   | 0.00             | 0.00              | 0.00                    | 339.78           | 0.00              |
| 2-32-00-220-00                  | Advertising                         | 0.00             | 200.00            | 0.00                    | 0.00             | 200.00            |
| 2-32-00-230-00                  | Other Contracted Services - Streets | 138.00           | 1,500.00          | 0.00                    | 2,028.00         | 1,500.00          |
| 2-32-00-252-01                  | Snow Removal                        | 2,860.00         | 3,000.00          | 0.00                    | 3,670.00         | 4,000.00          |
| 2-32-00-510-00                  | General Supplies                    | 1,412.08         | 500.00            | 0.00                    | 804.38           | 500.00            |
| 2-32-00-514-00                  | Signage                             | 0.00             | 5,000.00          | 0.00                    | 2,715.17         | 1,000.00          |
| 2-32-00-520-00                  | Chemicals - Street                  | 642.24           | 1,000.00          | 0.00                    | 0.00             | 1,000.00          |
| 2-32-00-521-00                  | Fuel Costs - Roads                  | 934.19           | 1,500.00          | 0.00                    | 574.09           | 3,000.00          |
| 2-32-00-528-00                  | Repairs & Maintenance - Roads       | 17,356.70        | 50,000.00         | 0.00                    | 24,783.21        | 45,000.00         |
| 2-32-00-540-00                  | Street Lights                       | 19,296.96        | 25,000.00         | 1,704.99                | 16,269.86        | 20,000.00         |
| 2-32-00-831-00                  | Debenture-Interest                  | 0.00             | 5,653.76          | 0.00                    | 0.00             | 3,606.41          |
| 2-32-00-832-00                  | Debenture-Principle                 | 0.00             | 65,455.76         | 0.00                    | 0.00             | 61,849.35         |
| 2-32-01-512-00                  | SMALL TOOLS - ROADS                 | 599.95           | 1,000.00          | 0.00                    | 0.00             | 1,000.00          |
| <b>* TOTAL ROADWAYS EXPENSE</b> |                                     | <b>57,726.35</b> | <b>184,209.52</b> | <b>1,704.99</b>         | <b>59,793.37</b> | <b>167,055.76</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger               | Description                         | 2023 Actual         | 2024 Budget         | November 2025 Actual | 2025 Actual         | 2025 Budget         |
|------------------------------|-------------------------------------|---------------------|---------------------|----------------------|---------------------|---------------------|
| <b>WATER REVENUE</b>         |                                     |                     |                     |                      |                     |                     |
| 1-41-00-410-00               | Basic Fees - Water                  | (22,593.48)         | (34,272.00)         | (2,808.00)           | (59,962.20)         | (70,000.00)         |
| 1-41-00-411-00               | Water Consumption Fees              | (120,433.84)        | (125,000.00)        | (7,291.60)           | (41,972.95)         | (70,000.00)         |
| 1-41-00-412-00               | Bulk Water Sales                    | (47,422.21)         | (50,000.00)         | (2,424.90)           | (58,454.21)         | (50,000.00)         |
| 1-41-00-510-00               | Utility Penalties                   | (3,858.33)          | (3,500.00)          | (646.88)             | (6,640.53)          | (5,000.00)          |
| 1-41-00-540-00               | Franchise & Concess.                | (57,532.01)         | (50,000.00)         | (3,871.60)           | (55,614.04)         | (40,000.00)         |
| 1-41-00-590-00               | Other Revenue - Water               | (112,818.52)        | (19,000.00)         | 0.00                 | 0.00                | (1,100.00)          |
| <b>* TOTAL WATER</b>         |                                     | <b>(364,658.39)</b> | <b>(281,772.00)</b> | <b>(17,042.98)</b>   | <b>(222,643.93)</b> | <b>(236,100.00)</b> |
| <b>WATER EXPENSE</b>         |                                     |                     |                     |                      |                     |                     |
| 2-41-00-100-00               | Salaries & Wages                    | 17,847.72           | 30,000.00           | 0.00                 | 44,719.75           | 55,000.00           |
| 2-41-00-140-00               | Employee Benefits                   | 3,014.54            | 5,250.00            | 0.00                 | 7,992.07            | 9,000.00            |
| 2-41-00-148-00               | Training & Development - Water      | 736.58              | 1,500.00            | 0.00                 | 726.86              | 1,500.00            |
| 2-41-00-150-00               | Freight & Postage                   | 3,770.33            | 5,000.00            | 0.00                 | 2,718.18            | 5,000.00            |
| 2-41-00-211-00               | Travel & Substantance               | 0.00                | 250.00              | 0.00                 | 168.69              | 250.00              |
| 2-41-00-223-00               | Memberships - Water                 | 2,500.00            | 0.00                | 296.00               | 2,948.14            | 0.00                |
| 2-41-00-225-00               | Conference Registrations            | 0.00                | 1,500.00            | 0.00                 | 0.00                | 1,500.00            |
| 2-41-00-230-00               | Professional Services               | 8,169.80            | 5,000.00            | 0.00                 | 4,048.17            | 10,000.00           |
| 2-41-00-253-00               | R & M - Infrastructure              | 12,037.38           | 50,000.00           | 0.00                 | 44,072.32           | 50,000.00           |
| 2-41-00-274-00               | INSURANCE                           | 0.00                | 10,000.00           | 0.00                 | 0.00                | 10,000.00           |
| 2-41-00-510-00               | General Supplies                    | 994.54              | 1,000.00            | 0.00                 | 3,629.75            | 2,000.00            |
| 2-41-00-512-00               | WATER TOOLS                         | 0.00                | 0.00                | 0.00                 | 0.00                | 500.00              |
| 2-41-00-515-00               | Water Operator Support - MV Water   | 88,488.27           | 25,000.00           | 1,800.00             | 4,500.00            | 10,000.00           |
| 2-41-00-516-00               | Water Meters                        | 2,372.69            | 1,000.00            | 0.00                 | 185.39              | 1,000.00            |
| 2-41-00-520-00               | Chemicals - Water                   | 7,151.36            | 7,500.00            | 0.00                 | 1,762.41            | 3,500.00            |
| 2-41-00-528-00               | Equipment - Repairs/Maintenance     | 5,318.19            | 7,500.00            | 0.00                 | 6,736.35            | 14,000.00           |
| 2-41-00-528-01               | Building - Repairs/Maintenance      | 0.00                | 1,000.00            | 0.00                 | 0.00                | 1,000.00            |
| 2-41-00-528-03               | BULK WATER STN REPAIRS              | 900.00              | 500.00              | 0.00                 | 0.00                | 500.00              |
| 2-41-00-995-00               | Engineered Structure - Amortization | 61,822.80           | 0.00                | 0.00                 | 0.00                | 0.00                |
| 2-41-00-995-01               | Land/Improvement - Amortization     | 0.00                | 0.00                | 0.00                 | 0.00                | 0.00                |
| 2-41-00-995-02               | Water Equip & Meter - Amortization  | 6,197.21            | 0.00                | 0.00                 | 0.00                | 0.00                |
| 2-69-00-540-03               | Electricity Water                   | 29,812.78           | 35,000.00           | 1,364.61             | 11,380.93           | 20,000.00           |
| 2-69-00-543-03               | Natural Gas Water Wells             | 982.57              | 1,500.00            | 41.00                | 278.90              | 1,500.00            |
| <b>* TOTAL WATER EXPENSE</b> |                                     | <b>252,116.76</b>   | <b>188,500.00</b>   | <b>3,501.61</b>      | <b>135,867.91</b>   | <b>196,250.00</b>   |
| <b>** NET WATER</b>          |                                     | <b>(54,815.28)</b>  | <b>90,937.52</b>    | <b>(11,836.38)</b>   | <b>(26,982.65)</b>  | <b>127,205.76</b>   |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                  | Description                              | 2023 Actual        | 2024 Budget         | November 2025 Actual | 2025 Actual         | 2025 Budget         |
|---------------------------------|--|--------------------|---------------------|----------------------|---------------------|---------------------|
| <b>SANITARY REVENUE</b>         |  |                    |                     |                      |                     |                     |
| 1-42-00-410-00                  | Basic Fees - Sewer                       | (16,037.35)        | (22,656.00)         | (1,872.00)           | (20,546.04)         | (22,656.00)         |
| 1-42-00-411-00                  | Sewer Consumption Fees                   | (26,152.07)        | (66,323.10)         | (10,638.44)          | (67,954.29)         | (66,323.10)         |
| 1-42-00-540-00                  | Franchise & Concess.                     | (13,788.68)        | (12,000.00)         | (967.90)             | (13,903.39)         | (16,000.00)         |
| <b>* TOTAL SANITARY</b>         |  | <b>(55,978.10)</b> | <b>(100,979.10)</b> | <b>(13,478.34)</b>   | <b>(102,403.72)</b> | <b>(104,979.10)</b> |
| <b>SANITARY EXPENSE</b>         |  |                    |                     |                      |                     |                     |
| 2-42-00-100-00                  | Salaries & Wages                         | 944.00             | 5,000.00            | 0.00                 | 4,812.00            | 5,000.00            |
| 2-42-00-140-00                  | Employee Benefits                        | 129.27             | 500.00              | 0.00                 | 906.06              | 700.00              |
| 2-42-00-230-00                  | Professional Services - Sewer            | 455.00             | 2,000.00            | 0.00                 | 0.00                | 2,000.00            |
| 2-42-00-253-00                  | R & M - Infrastructure                   | 0.00               | 45,000.00           | 0.00                 | 9,867.50            | 40,000.00           |
| 2-42-00-270-00                  | Lab Testing                              | 53.13              | 250.00              | 0.00                 | 296.50              | 250.00              |
| 2-42-00-510-00                  | General Supplies                         | 74.74              | 500.00              | 0.00                 | 0.00                | 500.00              |
| 2-42-00-520-00                  | Chemicals - Sewer                        | 1,032.41           | 1,200.00            | 0.00                 | 2,410.00            | 1,200.00            |
| 2-42-00-523-00                  | Sewer Flushing                           | 0.00               | 5,000.00            | 0.00                 | 1,450.00            | 15,000.00           |
| 2-42-00-528-00                  | Equipment- Repairs & Maint. Sewer        | 11,692.50          | 10,000.00           | 0.00                 | 4,673.73            | 5,000.00            |
| 2-42-01-528-00                  | Equipment - Repairs/Maint. - Storm Water | 0.00               | 1,000.00            | 0.00                 | 0.00                | 1,000.00            |
| <b>* TOTAL SANITARY EXPENSE</b> |  | <b>14,381.05</b>   | <b>70,450.00</b>    | <b>0.00</b>          | <b>24,415.79</b>    | <b>70,650.00</b>    |
| <b>** NET WASTEWATER</b>        |  | <b>(41,597.05)</b> | <b>(30,529.10)</b>  | <b>(13,478.34)</b>   | <b>(77,987.93)</b>  | <b>(34,329.10)</b>  |
| <b>GARBAGE REVENUE</b>          |  |                    |                     |                      |                     |                     |
| 1-43-00-410-00                  | Solid Waste Collection Fee               | (48,401.27)        | (61,800.00)         | (5,300.00)           | (58,028.36)         | (61,800.00)         |
| <b>* TOTAL GARBAGE</b>          |  | <b>(48,401.27)</b> | <b>(61,800.00)</b>  | <b>(5,300.00)</b>    | <b>(58,028.36)</b>  | <b>(61,800.00)</b>  |
| <b>GARBAGE EXPENSE</b>          |  |                    |                     |                      |                     |                     |
| 2-43-00-230-00                  | Other Contracted Services - Garbage      | 0.00               | 0.00                | 0.00                 | 0.00                | 0.00                |
| 2-43-00-241-00                  | Solid Waste Disposal                     | 44,285.69          | 36,250.00           | 5,769.61             | 41,303.27           | 45,000.00           |
| 2-43-00-510-00                  | General Supplies                         | 0.00               | 250.00              | 0.00                 | 0.00                | 250.00              |
| 2-43-00-850-00                  | Waste Commission Grant                   | 9,335.46           | 20,000.00           | 0.00                 | 4,623.48            | 10,000.00           |
| <b>* TOTAL GARBAGE EXPENSE</b>  |  | <b>53,621.15</b>   | <b>56,500.00</b>    | <b>5,769.61</b>      | <b>45,926.75</b>    | <b>55,250.00</b>    |
| <b>** NET WASTE</b>             |  | <b>5,219.88</b>    | <b>(5,300.00)</b>   | <b>469.61</b>        | <b>(12,101.61)</b>  | <b>(6,550.00)</b>   |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger              | Description                     | 2023 Actual        | 2024 Budget        | November 2025 Actual | 2025 Actual        | 2025 Budget        |
|-----------------------------|---------------------------------|--------------------|--------------------|----------------------|--------------------|--------------------|
| <b>FCSS REVENUE</b>         |                                 |                    |                    |                      |                    |                    |
| 1-51-00-840-00              | Grant - Prov. - FCSS            | (14,847.31)        | (14,500.00)        | 0.00                 | (13,478.41)        | (13,878.41)        |
| 1-51-00-850-00              | Grant - Local Govt. - FCSS      | (61,478.17)        | (47,808.00)        | 0.00                 | (48,446.54)        | (47,808.00)        |
| 1-51-00-850-01              | MVC Wage Grant                  | (10,000.00)        | (10,000.00)        | 0.00                 | (10,000.00)        | (10,000.00)        |
| 1-51-00-850-02              | Village of Cremona 20% Grant    | 0.00               | (3,330.33)         | 0.00                 | 0.00               | (3,442.00)         |
| <b>* TOTAL FCSS</b>         |                                 | <b>(86,325.48)</b> | <b>(75,638.33)</b> | <b>0.00</b>          | <b>(71,924.95)</b> | <b>(75,128.41)</b> |
| <b>FCSS EXPENSE</b>         |                                 |                    |                    |                      |                    |                    |
| 2-51-00-100-00              | Salaries & Wages                | 34,855.07          | 36,000.00          | 3,360.00             | 42,615.00          | 43,680.00          |
| 2-51-00-140-00              | Employee Benefits               | 7,670.35           | 8,000.00           | 756.00               | 8,849.46           | 8,000.00           |
| 2-51-00-148-00              | Training & Development - FCSS   | 0.00               | 0.00               | 0.00                 | 55.00              | 250.00             |
| 2-51-00-150-00              | Freight & Postage               | 23.14              | 50.00              | 0.00                 | 38.86              | 50.00              |
| 2-51-00-211-00              | Travel & Substistance           | 3,175.39           | 2,500.00           | 0.00                 | 945.42             | 2,500.00           |
| 2-51-00-217-00              | Telephone & Internet            | 2,362.30           | 2,200.00           | 96.03                | 1,568.26           | 1,500.00           |
| 2-51-00-220-00              | Advertising                     | 988.75             | 500.00             | 0.00                 | 250.00             | 250.00             |
| 2-51-00-223-00              | Memberships - FCSS              | 114.00             | 125.00             | 0.00                 | 114.00             | 114.00             |
| 2-51-00-225-00              | Conference Registrations        | 1,005.00           | 1,000.00           | 0.00                 | 495.00             | 800.00             |
| 2-51-00-230-00              | Professional Services           | 2,680.70           | 2,000.00           | 136.00               | 136.00             | 2,000.00           |
| 2-51-00-231-00              | Janitorial                      | 0.00               | 250.00             | 0.00                 | 0.00               | 250.00             |
| 2-51-00-400-00              | Community Programs              | 7,122.54           | 2,200.00           | 0.00                 | 508.00             | 1,000.00           |
| 2-51-00-410-00              | Adult Programs                  | 3,507.05           | 3,000.00           | 0.00                 | 314.52             | 1,000.00           |
| 2-51-00-411-00              | Children-Youth Programs         | 6,884.46           | 3,000.00           | 0.00                 | 344.47             | 1,500.00           |
| 2-51-00-412-00              | Family Programs                 | (245.36)           | 1,000.00           | 0.00                 | 210.00             | 1,200.00           |
| 2-51-00-414-00              | Local Grants (External Funding) | 6,200.00           | 6,300.00           | 0.00                 | 6,625.00           | 7,625.00           |
| 2-51-00-419-00              | Volunteers                      | 767.86             | 0.00               | 0.00                 | 1,005.00           | 500.00             |
| 2-51-00-510-00              | General Supplies                | 1,684.19           | 0.00               | 0.00                 | 897.68             | 750.00             |
| 2-51-00-560-00              | COPIER LEASE                    | 3,105.12           | 3,150.00           | 133.90               | 4,387.48           | 3,150.00           |
| 2-51-00-990-05              | Community Newsletter            | 1,126.42           | 1,120.00           | 0.00                 | 991.82             | 1,000.00           |
| 2-69-00-540-01              | Electricity FCSS                | 2,342.70           | 1,250.00           | 79.46                | 863.26             | 1,250.00           |
| 2-69-00-543-01              | Natural Gas FCSS                | 2,613.36           | 1,500.00           | 55.86                | 1,275.64           | 1,300.00           |
| <b>* TOTAL FCSS EXPENSE</b> |                                 | <b>87,983.04</b>   | <b>75,145.00</b>   | <b>4,617.25</b>      | <b>72,489.87</b>   | <b>79,669.00</b>   |
| <b>** NET FCSS</b>          |                                 | <b>1,657.56</b>    | <b>(493.33)</b>    | <b>4,617.25</b>      | <b>564.92</b>      | <b>4,540.59</b>    |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger             | Description                            | 2023 Actual       | 2024 Budget       | November 2025 Actual | 2025 Actual        | 2025 Budget     |
|----------------------------|--|-------------------|-------------------|----------------------|--------------------|-----------------|
| <b>FOOD PANTRY</b>         |  |                   |                   |                      |                    |                 |
| 1-51-00-990-15             | FCSS FOOD PANTRY                       | (1,418.80)        | 0.00              | 0.00                 | (1,015.70)         | 0.00            |
| 2-51-00-990-15             | FOOD PANTRY                            | 1,047.28          | 0.00              | 0.00                 | 633.93             | 0.00            |
| <b>*</b>                   | <b>TOTAL FOOD PANTRY</b>               | <b>(371.52)</b>   | <b>0.00</b>       | <b>0.00</b>          | <b>(381.77)</b>    | <b>0.00</b>     |
| <b>FOOD PANTRY EXPENSE</b> |  |                   |                   |                      |                    |                 |
| 2-51-00-990-14             | Adult Programs                         | 0.00              | 0.00              | 0.00                 | 0.00               | 0.00            |
| <b>*</b>                   | <b>TOTAL FOOD PANTRY EXPENSE</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>          | <b>0.00</b>        | <b>0.00</b>     |
| <b>**P</b>                 | <b>SURPLUS /DEFICIT</b>                | <b>(371.52)</b>   | <b>0.00</b>       | <b>0.00</b>          | <b>(381.77)</b>    | <b>0.00</b>     |
| <b>YEAR GRANT REVENUE</b>  |  |                   |                   |                      |                    |                 |
| 1-51-00-990-01             | Donations/Fees - Summer Fun            | (7,225.00)        | (3,500.00)        | 0.00                 | (7,149.50)         | 0.00            |
| 1-51-00-990-07             | MVC Grant - Health Funding - First Aid | 0.00              | 0.00              | 0.00                 | (1,710.00)         | 0.00            |
| 1-51-00-990-08             | MVC Grant - TPT Grant                  | 0.00              | 0.00              | 0.00                 | (2,500.00)         | 0.00            |
| 1-51-00-990-18             | FCSS CMHA Mental Health Grant          | 0.00              | 0.00              | (60.00)              | (11,992.99)        | 0.00            |
| <b>*</b>                   | <b>TOTAL YEAR GRANT REVENUE</b>        | <b>(7,225.00)</b> | <b>(3,500.00)</b> | <b>(60.00)</b>       | <b>(23,352.49)</b> | <b>0.00</b>     |
| <b>**</b>                  | <b>TOTAL REVENUE</b>                   | <b>(7,225.00)</b> | <b>(3,500.00)</b> | <b>(60.00)</b>       | <b>(23,352.49)</b> | <b>0.00</b>     |
| <b>YEAR GRANT EXPENSE</b>  |  |                   |                   |                      |                    |                 |
| 2-51-00-990-01             | Summer Fun Program                     | 11,300.98         | 0.00              | 200.00               | 6,467.41           | 0.00            |
| 2-51-00-990-07             | Health Funding Expense - First Aid     | 0.00              | 0.00              | 0.00                 | 1,710.00           | 0.00            |
| 2-51-00-990-08             | TPT Funding Expense - Senior's Trip    | 0.00              | 0.00              | 1,000.00             | 2,450.00           | 0.00            |
| 2-51-00-990-18             | CMHA Mental Health Grant               | 0.00              | 0.00              | 680.00               | 8,759.36           | 0.00            |
| <b>*</b>                   | <b>TOTAL YEAR GRANT EXPENSE</b>        | <b>11,300.98</b>  | <b>0.00</b>       | <b>1,880.00</b>      | <b>19,386.77</b>   | <b>0.00</b>     |
| <b>**</b>                  | <b>TOTALS</b>                          | <b>11,300.98</b>  | <b>0.00</b>       | <b>1,880.00</b>      | <b>19,386.77</b>   | <b>0.00</b>     |
| <b>SENIOR PROGRAMS</b>     |  |                   |                   |                      |                    |                 |
| 1-51-00-413-00             | Senior's Programs                      | 0.00              | 0.00              | (1,045.00)           | (6,520.00)         | 0.00            |
| 2-51-00-413-00             | Seniors' Programs                      | 17,668.74         | 0.00              | 880.00               | 4,458.57           | 2,500.00        |
| <b>*</b>                   | <b>TOTAL SENIOR PROGRAMS</b>           | <b>17,668.74</b>  | <b>0.00</b>       | <b>(165.00)</b>      | <b>(2,061.43)</b>  | <b>2,500.00</b> |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                        | Description                               | 2023 Actual       | 2024 Budget        | November 2025 Actual | 2025 Actual       | 2025 Budget       |
|---------------------------------------|---|-------------------|--------------------|----------------------|-------------------|-------------------|
| <b>CEMETERY REVENUE</b>               |   |                   |                    |                      |                   |                   |
| 1-56-00-850-00                        | Grant - Local Govt. - Cemetery            | 0.00              | (1,500.00)         | 0.00                 | (1,500.00)        | (1,500.00)        |
| 1-56-00-410-00                        | Plot - Cemetery                           | (1,350.00)        | (1,500.00)         | 0.00                 | (700.00)          | (1,500.00)        |
| 1-56-00-411-00                        | Perpetual Care - Cemetery                 | (1,650.00)        | (2,000.00)         | 0.00                 | (1,050.00)        | (2,000.00)        |
| 1-56-00-412-00                        | Opening & Closing - Cemetery              | (750.00)          | (1,000.00)         | 0.00                 | (1,600.00)        | (1,000.00)        |
| <b>*</b>                              | <b>TOTAL CEMETERY</b>                     | <b>(3,750.00)</b> | <b>(6,000.00)</b>  | <b>0.00</b>          | <b>(4,850.00)</b> | <b>(6,000.00)</b> |
| <b>CEMETERY EXPENSE</b>               |   |                   |                    |                      |                   |                   |
| 2-56-00-100-00                        | Salaries & Wages                          | 0.00              | 5,000.00           | 0.00                 | 3,363.90          | 5,000.00          |
| 2-56-00-140-00                        | Employee Benefits                         | 0.00              | 850.00             | 0.00                 | 547.99            | 850.00            |
| 2-56-00-148-00                        | Training & Development - Cemetery         | 0.00              | 0.00               | 0.00                 | 0.00              | 0.00              |
| 2-56-00-230-00                        | Professional Services - Cemetery          | 750.00            | 1,000.00           | 0.00                 | 1,300.00          | 1,000.00          |
| 2-56-00-510-00                        | General Supplies                          | 0.00              | 250.00             | 0.00                 | 0.00              | 5,000.00          |
| 2-56-00-528-00                        | Repairs & Maintenance - Cemetery          | 0.00              | 1,500.00           | 0.00                 | 0.00              | 1,500.00          |
| <b>*</b>                              | <b>TOTAL CEMETERY EXPENSE</b>             | <b>750.00</b>     | <b>8,600.00</b>    | <b>0.00</b>          | <b>5,211.89</b>   | <b>13,350.00</b>  |
| <b>PLAN &amp; DEVELOPMENT REVENUE</b> |   |                   |                    |                      |                   |                   |
| 1-61-00-410-00                        | Building Permits                          | (528.08)          | (1,100.00)         | (70.72)              | (417.09)          | (750.00)          |
| 1-61-00-419-00                        | Compliance Certificates                   | (100.00)          | (1,000.00)         | 0.00                 | (300.00)          | (500.00)          |
| 1-61-00-520-00                        | Development Permits                       | 0.00              | (1,200.00)         | 0.00                 | (350.00)          | (500.00)          |
| 1-61-00-521-00                        | Subdivision Fees                          | 0.00              | (1,000.00)         | 0.00                 | 0.00              | 0.00              |
| 1-61-00-522-00                        | Zoning - Re-Zoning Fees                   | 0.00              | (250.00)           | 0.00                 | 0.00              | (50.00)           |
| 1-61-00-523-00                        | Encroachment & Waiver Fees                | 0.00              | 0.00               | 0.00                 | 0.00              | 0.00              |
| 1-61-00-595-00                        | Appeal Fees                               | 0.00              | 0.00               | 0.00                 | 0.00              | 0.00              |
| 1-61-00-590-00                        | Land Sales                                | 0.00              | (47,000.00)        | 0.00                 | 0.00              | 0.00              |
| <b>*</b>                              | <b>TOTAL PLANNING &amp; DEVELOPMENT</b>   | <b>(628.08)</b>   | <b>(51,550.00)</b> | <b>(70.72)</b>       | <b>(1,067.09)</b> | <b>(1,800.00)</b> |
| <b>PLAN &amp; DEVELOPMENT EXPENSE</b> |   |                   |                    |                      |                   |                   |
| 2-61-00-230-00                        | Professional Services                     | 527.32            | 15,000.00          | 0.00                 | 0.00              | 10,000.00         |
| 2-61-00-233-00                        | Land Title Changes                        | 65.75             | 150.00             | 10.10                | 10.10             | 150.00            |
| 2-61-00-148-00                        | Training - Planning                       | 57.24             | 500.00             | 0.00                 | 0.00              | 250.00            |
| 2-61-00-220-00                        | Advertising                               | 0.00              | 500.00             | 0.00                 | 0.00              | 840.00            |
| <b>*</b>                              | <b>TOTAL PLANNING &amp; DEVELOPMENT E</b> | <b>650.31</b>     | <b>16,150.00</b>   | <b>10.10</b>         | <b>10.10</b>      | <b>11,240.00</b>  |
| <b>**</b>                             | <b>NET PLANNING &amp; DEVELOPMENT</b>     | <b>14,690.97</b>  | <b>(32,800.00)</b> | <b>(225.62)</b>      | <b>(2,756.53)</b> | <b>19,290.00</b>  |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger                        | Description                               | 2023 Actual        | 2024 Budget        | November 2025 Actual | 2025 Actual       | 2025 Budget        |
|---------------------------------------|---|--------------------|--------------------|----------------------|-------------------|--------------------|
| <b>CULTURE &amp; RECR. REVENUE</b>    |   |                    |                    |                      |                   |                    |
| 1-71-00-990-02                        | Donation - Cremona Days                   | (8,850.00)         | (13,780.00)        | 0.00                 | (7,267.00)        | (13,780.00)        |
| 1-71-00-990-08                        | Donation/Fees - WinterFest                | (4,000.00)         | (4,000.00)         | 0.00                 | (40.00)           | 0.00               |
| <b>*</b>                              | <b>TOTAL CULTURE &amp; RECREATION</b>     | <b>(12,850.00)</b> | <b>(17,780.00)</b> | <b>0.00</b>          | <b>(7,307.00)</b> | <b>(13,780.00)</b> |
| <b>CULTURE &amp; RECR. EXPENSE</b>    |   |                    |                    |                      |                   |                    |
| 2-71-00-990-02                        | Cremona Days                              | 10,155.68          | 13,000.00          | 0.00                 | 9,823.82          | 5,000.00           |
| 2-71-00-990-08                        | WinterFest                                | 1,747.62           | 1,500.00           | 0.00                 | 0.00              | 0.00               |
| <b>*</b>                              | <b>TOTAL CULTURE &amp; RECREATION EXP</b> | <b>11,903.30</b>   | <b>14,500.00</b>   | <b>0.00</b>          | <b>9,823.82</b>   | <b>5,000.00</b>    |
| <b>**</b>                             | <b>NET CULTURE &amp; REC</b>              | <b>(946.70)</b>    | <b>(3,280.00)</b>  | <b>0.00</b>          | <b>2,516.82</b>   | <b>(8,780.00)</b>  |
| <b>PARKS &amp; RECR. REV</b>          |   |                    |                    |                      |                   |                    |
| 1-71-00-830-00                        | Grant - Recreation - Federal              | 0.00               | (2,610.00)         | 0.00                 | 0.00              | (2,610.00)         |
| 1-71-00-990-00                        | Donation - Recreation                     | 0.00               | (1,000.00)         | 0.00                 | 0.00              | (1,000.00)         |
| 1-71-00-850-00                        | Grant - Local Govt -Recreation            | 0.00               | 0.00               | 0.00                 | 0.00              | 0.00               |
| 1-71-00-990-01                        | Donation - Playground                     | 0.00               | 0.00               | 0.00                 | 0.00              | 0.00               |
| <b>*</b>                              | <b>TOTAL PARKS &amp; RECREATION</b>       | <b>0.00</b>        | <b>(3,610.00)</b>  | <b>0.00</b>          | <b>0.00</b>       | <b>(3,610.00)</b>  |
| <b>PARKS &amp; RECREATION EXPENSE</b> |   |                    |                    |                      |                   |                    |
| 2-72-00-100-00                        | SALARIES & WAGES                          | 24,363.79          | 25,000.00          | 0.00                 | 9,315.88          | 15,000.00          |
| 2-72-00-140-00                        | Employee Benefits                         | 4,208.66           | 4,300.00           | 0.00                 | 1,444.82          | 2,300.00           |
| 2-72-00-521-00                        | Fuel Costs - Parks                        | 1,022.48           | 1,500.00           | 0.00                 | 612.70            | 1,500.00           |
| 2-72-01-512-00                        | Parks - Small Tools                       | 486.00             | 500.00             | 0.00                 | 640.00            | 0.00               |
| 2-72-00-230-00                        | Other Contracted Services                 | 1,781.00           | 2,500.00           | 600.00               | 4,042.50          | 5,500.00           |
| 2-72-00-510-00                        | General Supplies                          | 2,418.04           | 1,500.00           | 0.00                 | 1,769.81          | 2,000.00           |
| 2-72-00-513-00                        | Beautification - Parks                    | 0.00               | 5,000.00           | 0.00                 | 0.00              | 5,000.00           |
| 2-72-00-528-00                        | Equipment Repairs & Maint. - Park         | 1,546.05           | 2,000.00           | 59.74                | 4,626.01          | 3,000.00           |
| 2-72-00-528-01                        | Playground Repairs & Maint.               | 0.00               | 0.00               | 0.00                 | 0.00              | 0.00               |
| 2-72-00-148-00                        | Training & Development - Parks            | 0.00               | 0.00               | 0.00                 | 0.00              | 0.00               |
| <b>*</b>                              | <b>TOTAL PARKS &amp; RECREATION EXPEN</b> | <b>35,826.02</b>   | <b>42,300.00</b>   | <b>659.74</b>        | <b>22,451.72</b>  | <b>34,300.00</b>   |
| <b>**</b>                             | <b>NET PARK &amp; REC</b>                 | <b>35,826.02</b>   | <b>38,690.00</b>   | <b>659.74</b>        | <b>22,451.72</b>  | <b>30,690.00</b>   |



# VILLAGE OF CREMONA

## REVENUE & EXPENSE OPERATING

| General Ledger         | Description                         | 2023 Actual        | 2024 Budget        | November 2025 Actual | 2025 Actual        | 2025 Budget        |
|------------------------|-------------------------------------|--------------------|--------------------|----------------------|--------------------|--------------------|
| <b>LIBRARY</b>         |                                     |                    |                    |                      |                    |                    |
| 1-74-00-590-00         | Other Revenue - Library             | 0.00               | (8,497.60)         | 0.00                 | 0.00               | (8,497.60)         |
| 1-74-00-850-00         | Grants - Local Govt - Library       | (34,811.88)        | (35,861.00)        | 0.00                 | (36,757.53)        | (36,757.53)        |
| 1-74-00-254-01         | LIB COST RECOVERY - ELECTRICITY     | (2,255.86)         | (3,500.00)         | (278.53)             | (915.09)           | (3,700.00)         |
| 1-74-00-254-02         | LIB COST RECOVERY - GAS             | (890.89)           | (1,850.00)         | (23.14)              | (613.11)           | (1,700.00)         |
| 1-74-00-254-03         | LIB COST RECOVERY - TELEPHONE       | (629.82)           | (700.00)           | (209.94)             | (839.76)           | (900.00)           |
| <b>*</b>               | <b>TOTAL LIBRARY</b>                | <b>(38,588.45)</b> | <b>(50,408.60)</b> | <b>(511.61)</b>      | <b>(39,125.49)</b> | <b>(51,555.13)</b> |
| <b>LIBRARY EXPENSE</b> |                                     |                    |                    |                      |                    |                    |
| 2-74-00-850-01         | Parkland Regional Library           | 3,657.50           | 4,150.00           | 0.00                 | 4,286.97           | 4,501.32           |
| 2-74-00-217-00         | Library Office Phone                | 668.00             | 0.00               | 0.00                 | 529.95             | 0.00               |
| 2-69-00-540-05         | Electricity - Library               | 2,913.44           | 3,500.00           | 101.46               | 743.66             | 3,700.00           |
| 2-69-00-543-05         | Natural Gas - Library               | 1,184.70           | 1,850.00           | 20.55                | 459.56             | 1,700.00           |
| 2-74-00-274-00         | Insurance Library                   | 927.50             | 850.00             | 0.00                 | 0.00               | 850.00             |
| 2-74-00-528-00         | Repairs & Maintenance - Library     | 0.00               | 250.00             | 0.00                 | 0.00               | 250.00             |
| 2-74-00-850-00         | Cremona Library                     | 42,841.88          | 35,861.00          | 0.00                 | 44,791.03          | 36,757.53          |
| 2-74-00-850-02         | CREMONA LIBRARY -VILLAGE ALLOCATION | 0.00               | 8,497.60           | 0.00                 | 8,710.04           | 15,350.00          |
| <b>*</b>               | <b>TOTAL LIBRARY EXPENSE</b>        | <b>52,193.02</b>   | <b>54,958.60</b>   | <b>122.01</b>        | <b>59,521.21</b>   | <b>63,108.85</b>   |
| <b>**</b>              | <b>SURPLUS / DEFESSET</b>           | <b>13,604.57</b>   | <b>4,550.00</b>    | <b>(389.60)</b>      | <b>20,395.72</b>   | <b>11,553.72</b>   |

\*\*\* End of Report \*\*\*

**MEETING: Regular Council Meeting**

**Date: November 18, 2025**

**AGENDA NO.: 9 b)**

**TITLE: Reports – CAO Monthly Reports, PW Reports, Water Operator Reports**

**ORIGINATED BY: Karen O'Connor, CAO**

**BACKGROUND / PROPOSAL:**

Each month, the CAO will provide an update on key developments within the Village. Highlighted notes from each department are outlined below in point form.

Public Works will provide the CAO with a monthly activity report

Water Operator will provide the CAO with a monthly summary report

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

**Administration:**

- My monthly meeting with FCSS Coordinator
- Council Agenda packages and minutes- November meeting
- Working on Viability Review Workbook 3
- Written letters to some Boards, Committee and Commission to inform them on the Village of Cremona representatives.
- Interview with several public works candidates
- Worked on budget numbers and GL correct postings
- Pre yearend auditor request
- Pre yearend financial
- 

**Events and Meetings Attended:**

- AB Munis meeting discusses renewal rates
- Meeting with Dan at MPE re: Infrastructure Audit
- Attended the CAO and Council Training in Olds
- Catalis training on Cemetery program
- 

**Planning & Development:**

- Several Meetings with contactors for Development
- Meeting with Parkland Planning

**RECOMMENDED ACTION:**

**MOTION** THAT Councillor \_\_\_\_\_ accepts the CAO November activity report as information only.

*AND*

**MOTION** THAT Councillor \_\_\_\_\_ accepts the PW & Water Operators November activity / summary reports as information only.

*INTLS: CAO: KO*



**Karren O'Connor**

Chief Administrative Officer

Village of Cremona

205 1 St E Cremona, AB T0M 0B9

koconnor@cremona.ca

**December 6, 2025**

**RE: November 2025 Monthly Operations Summary - Village of Cremona**

Upon commencement of the Operations Agreement, several deficiencies have been noted. These deficiencies have been categorized from high risk, moderate risk, and low risk. This will remain an active tracking list throughout the term of the Agreement and will be updated accordingly and circulated on a monthly basis.

Treated Water Chlorine Analyzer - High

- The treated chlorine analyzer that monitors free chlorine in the plants produced water is not reading accurately and requires service. The SCADA alarm for this was found to be disabled. This analyzer is essential to the operation and compliance of the treatment system. ClearTech has been scheduled to perform a service to the analyzer on December 15th.

Chlorine Scale - High

- The chlorine scale that measures the volume of available chlorine for water disinfection is no longer functioning as is beyond repair. The SCADA alarm for this was found to be disabled. This scale is required to meet compliance and is essential in measuring the dosed volumes of chemicals. The lowest quote received for replacement is \$2,012.45. And is waiting for approval.

Chlorine Dosing Pump Discharge - High

- It was noted by the previous operator that the dosing pump was causing major problems with the functionality of the treatment plant. Upon our operator's review, it was identified that the pump itself was not the issue, but rather the discharge location was blocked off due to misuse of the pump. A short-term solution has been implemented by shortening the length of the discharge tubing entering the flow of treated water.

Door Entry Alarms - Treatment Plant and Well Pump House - High

- The door alarms for both locations are present but not currently operating. Unauthorized site access would not trigger an alarm to the operator (Mountain View Water) or Cremona. The SCADA alarm for this was found to be disabled.



Uninterrupted Power Supply (UPS) Battery Failure - High

- The UPS that provides uninterrupted power to the treatment plant is currently non-operational and obsolete. The SCADA alarm for the UPS was found to currently be disabled. The UPS is required for AEPA compliance to ensure SCADA trending is uninterrupted. A replacement has been quoted at \$3320.79 and is awaiting approval.

Fire Hydrant Flushing - Moderate

- There is no evidence of past Spring/Fall flushing of the distribution system or maintenance of the fire hydrants. Flushing of the system twice a year is essential in removing deposits from the distribution system and keeping ample available free chlorine to preserve water quality.

Pressure Differential in Bio Filter A - Moderate

- The pressure differential for Bio Filter A is abnormally high, which is an indication of the filter performance and useful state. MPE engineering should be consulted to determine the intended pressure differential for the design of the treatment process and provide direction.

Reservoir Inspection - Low

- The last noted reservoir inspection was three (3) years ago. Alberta Environment and Protected Areas recommends inspection every two (2) years.

Leaking Manganese Filter B Lower Union - Low

- There is a slight leak in the lower union connection at Manganese Filter B.

Leaking Distribution Header Union (Distribution Pump House) - Low

- There is a slight leak on the distribution header in the pump house.

Leaking Backwash Water "T" Union/Valve - Low

- The treated backwash line that supplies auxiliary water for site maintenance is leaking. There is currently no way to isolate the line in the event of a leak.

Leaking Grundfos Booster Pump (Treatment Plant) - Low

- The booster pump that supplies additional pressure to the operations building is currently not operational and leaking. This system can be bypassed in the meantime to stop the leak.



Pest Control (Well Pump House) - Low

- There is significant rodent activity evident within the well pump house. Pest control measures are recommended to protect the infrastructure from damage and further pest waste.

Exterior Light (Well Pump House) - Low

- The exterior light at the well pump house appears to be non-operational.

Completed Repairs/Maintenance:

Chlorine Dosing Line Burst - High - Complete (November 2025)

- A major leak in the chlorine dosing line was repaired. Proper dosage has now been restored to the produced potable water.

Distribution Pump/Bulk Water Station Heater - High - Complete (November 2025)

- Replacement of faulty internal circuit board on the natural gas unit heater (Work Order #0001). This unit is now back in operation.

Well Pump House Heater - High - Complete (November 2025)

- Replacement of faulty 240V Dual-Pole Load Controller/Thermostat for the electric unit heater. (Work Order #0002). This unit is now back in operation.

Bray Valve (FV 320A) Air & Oil Leak - Moderate - Complete (November 2025)

- The valve actuator for a control valve on "Manganese Filter A" is leaking air and oil. The system can currently compensate for the loss of air, although it puts additional strain on the compressors for the facility. If maintenance is not performed, the leak could go past the working capacity of the compressors or lead to valve failure. - (Update) Failure of the valve required immediate action. A site visit and part supply from Summit Valve has repaired this deficiency (.)

Leaking Valve (FV 230A) - Low - Complete (November 2025)

- A slight leak in the treatment plant on the flange for valve FV 230A has been repaired.

Air Compressor Automatic Drains - Low Complete (November 2025)

- The automatic drains for the air compressors were found to be turned off due to blocked discharges. The discharge lines should be replaced to preserve the integrity and capacity of the compressor tanks. They were being drained manually on a weekly basis. The automatic drains have now been repaired.



**Mountain View  
Water Ltd.**

**Email:** [Operations@mwater.ca](mailto:Operations@mwater.ca)

**Phone:** (403) 586-2843

(403) 439-0800

**Website:** [www.mwater.ca](http://www.mwater.ca)

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If you have any questions regarding the above noted deficiencies or corrective actions, please do not hesitate to reach out.

Thank you,

Mountain View Water Ltd.

**REQUEST FOR DECISION****MEETING: Regular Council Meeting****Date: December 16, 2025****AGENDA NO.: 10****TITLE: Minutes – Boards, Committees, Commissions****ORIGINATED BY: Karen O'Connor, CAO****BACKGROUND / PROPOSAL:**

Minutes from various boards, committees, and commissions are being presented to Council for their review and information.

Attached to this Request for Review (RFR) are items that Council may wish to address through a formal resolution.

Otherwise, the information is provided for acceptance only.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

Please see the attached minutes for review and information.

**COSTS / SOURCE OF FUNDING (if applicable):**

N/A

**RECOMMENDED ACTION:**

That the Council accepts the minutes of:

**Mayor Lamb****Deputy Mayor Liu**

- Cremona Library Board Meeting Minutes, Oct 23, 2025

**Councillor Abrams**

- 

**Councillor Thompson**

**MOTION** THAT Councillor \_\_\_\_\_ accepts the Minutes, Reports, Committees, and Commissions as information only.

*INTLS: CAO: KO*

# DEPUTY MAYOR LIU REPORTS

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**The Village of Cremona Library Board – Minutes of Regular Board Meeting**  
**October 23, 2025, at the Cremona Library**

Call to Order at 7:05 p.m.

**Attending:** Jennifer Foat (Chair), Cam MacFarquhar (Vice Chair), Greg Harris (County Rep), Rosemarie McGonigle (Secretary), Jan Shand (Treasurer), Richard Forsberg, Autumn Schmidt, Colleen Peterson, Rebecca Smith (Library Manager),

**Regrets:** Jennifer Kennedy

**Words from the Chair:**

- Welcome to all, and thank you for being here.

**Additions/Adoption of Agenda:**

Addition to the Agenda - Rebecca will talk about extra hours on Hallowe'en. Item to be added to New Business.

MOTION: to adopt the agenda as amended - Jennifer F. moved, all in favour, carried.

**Approval of Minutes:**

MOTION: to approve minutes for September 25, 2025 - Greg moved, all in favour, carried.

**Correspondence:** (as per meeting package)

MOTION to accept correspondence as information only - Autumn moved, all in favour, carried

**Treasurer's Report:** (Jan, as per meeting package)

- Bank balances as per meeting package

MOTION to accept Treasurer's report - Colleen moved, all in favour, carried.

**County Report:** (Greg)

- County organizational meeting to be held Oct. 29. Nothing pertaining to the Library to report at this time.

MOTION: to accept County Report - Jan moved, all in favour, carried.

**Village Report:**

- No Village rep, so no village report

**Friends of the Library Report:(FOTL):** (Colleen, as per the meeting package)

- The FOTL is making good progress in getting organized and set up. Response in the community has been very good.

MOTION: to accept the FOTL report - Jennifer F. moved, all in favour, carried

**Library Report:** (as submitted by Rebecca in meeting package)

- Jan agreed to offer Cricut Certification classes with the library's new Cricut machine

MOTION to accept Library Report - Jan moved, all in favour, carried.

**Open Issues:**

- The scholarship was presented by Jennifer F to Isaac McPike. The plaque is still at the school until after the teachers' strike ends.
- After receiving Jennifer F.'s response to their letter, the Village CAO and OA are still demanding the information they requested re: staff wages for 2023 and 2024.

MOTION: to wait until the new Council is established and to see if they wish to address this matter further, Jennifer F. moved, all in favour, carried.

- Rebecca has already submitted applications for Cam and Richard to be reappointed to the Library Board. She will also submit applications for Jan and Autumn.

**New Business:**

- The new Village Council has been elected, and will be sworn in on Oct. 29. This means we will have a new Village Rep for the Library.
- November's Library Board meeting will be an organizational meeting. All Board members were asked to consider what roles they are willing to play in the coming year
- If the teachers'strike is still in effect, Rebecca requested that the Library stay open until 8:00pm on Hallowe'en to host the cardboard haunted house display, which is usually held in the school library.

MOTION: to approve that the library stays open until 8:00pm on Hallowe'en if the teachers' strike is still in effect, Rosemarie moved, all in favour, carried.

**Meeting Hours:** Rosemarie 1.5, Richard 1.5, Autumn 1.5, Jan 1.5, Colleen 1.5, Jennifer F 1.5, Cam 1.5 Total: 10.5 hours

**Other Volunteer Hours:**

Library Operations: Jennifer F. 12, Rosemarie 2, Richard 1, Jennifer K. 1, Jan 3, Colleen 2 - Total: 21 hours.

**Meeting Adjourned:** at 8:33 pm by Jennifer F.

**Next Meeting:** will be on Thursday, November 27, 2025 at 7:00 pm at the Library.

Minutes respectfully submitted by Rosemarie McGonigle.

*Jennifer F. -  
November 27/2025*

**MEETING: Regular Council Meeting**

**Date: December 16, 2025**

**AGENDA NO.: 11**

**TITLE: Correspondence & Information**

**ORIGINATED BY: Karen O'Connor, CAO**

**BACKGROUND / PROPOSAL:**

Attached with this RFR are items for which Council may like to make a formal resolution. otherwise, this is accepted for information only.

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

The following items are provided:

- MPE Infrastructure Audit Update-Nov 3, 2025

**RECOMMENDED ACTION:**

**MOTION THAT** Councillor \_\_\_\_\_ accept the attached correspondence as information only.

**OR**

**MOTION THAT**

INTLS: CAO: KO



a division of Englobe

**MPE a division of Englobe**  
 Suite 320, 6715 – 8 Street NE  
 Calgary, AB T2E 7H7  
 Telephone (403) 250-1362  
 www.mpe.ca

| PROJECT STATUS UPDATE  |   |                                   |
|--|---|-----------------------------------|
| <b>Project: Infrastructure Audit</b>   | <b>Date: December 3, 2025</b>             |                                   |
| <b>Client: Village of Cremona</b>  | <b>Project Number: 2490-019-00</b>        |                                   |
| <b>Attention: Karen O'Connor</b>   | <b>MPE Project Manager: Dan Modderman</b> |                                   |
| <b>Reporting Period: November 1, 2025 to November 30, 2025</b>   |   |                                   |
| SUMMARY OF TASKS COMPLETED THIS PERIOD   |   |                                   |
| 1. Project Meeting<br>2. Report figures.<br>3. Analyze and process sanitary sewer CCTV videos and reports.<br>4. Analyze and process road condition assessment reports.<br>5. Create water model, run model and document, analyze and process results.<br>6. Report draft, infrastructure assessments. |   |                                   |
| ACTION ITEMS   |   | ACTION BY                         |
|  |   |                                   |
| SCHEDULE/MILESTONES  |   |                                   |
|  |   |                                   |
| COST (Excluding GST)   |   |                                   |
| <b>Budget</b>  | <b>\$130,000.00</b>                       | <b>C of A Date: Aug. 18, 2025</b> |
| <b>Cost to Date (End of Period)</b>  | <b>\$71,267.90 55%</b>                    |                                   |
| <b>Cost this Period</b>  | <b>\$12,305.00</b>                        |                                   |
| <b>Remaining Budget</b>  | <b>\$58,732.10</b>                        |                                   |
| <b>Comments:</b>   |   |                                   |

## REQUEST FOR DECISION

**MEETING: Regular Council Meeting**

**Date: December 16, 2025**

**AGENDA NO.: 12**

**TITLE: Closed Meeting -None**

**ORIGINATED BY: Karen O'Connor CAO**

**BACKGROUND / PROPOSAL:**

*Section 197(2) of the MGA states: Councils and council committees may close all or part of their meetings to the public if a matter to be discussed is within one of the exceptions to disclosure in Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act.*

*Section 197(3): When a meeting is closed to the public, no resolution or bylaw may be passed at the meeting, except a resolution to revert to a meeting held in public.*

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

The council will be required to make a motion to convene a Closed Meeting to discuss items related to land, legal, or personnel.

**COSTS / SOURCE OF FUNDING (if applicable):**

**RECOMMENDED ACTION:**

**MOTION** THAT Mayor Lamb convenes a Closed Meeting at \_\_\_\_ p.m.

INTLS: CAO: KO



## REQUEST FOR DECISION

**MEETING: Closed Meeting**

**Date: December 16, 2025**

**AGENDA NO.: 13**

**TITLE: RECONVENE:**

**ORIGINATED BY: Karen O'Connor, CAO**

**BACKGROUND / PROPOSAL:**

*Section 197(3): When a meeting is closed to the public, no resolution or bylaw may be passed at the meeting, except for a resolution to revert to a meeting held in public.*

**DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:**

A member of the council will announce when the council will return to an open meeting and invite members of the public to attend.

**RECOMMENDED ACTION:**

**MOTION** That Mayor Lamb reconvenes from a closed meeting to Regular Council meeting at \_\_\_\_\_p.m.

INTLS: CAO: KO

**MEETING:** Regular Council Meeting

**Date:** December 16, 2025

**AGENDA NO.:** 14

**TITLE:** Adjournment

**ORIGINATED BY:** *Karen O'Connor, CAO*

**BACKGROUND / PROPOSAL:**

A Member of Council will move to adjourn the meeting.

**RECOMMENDED ACTION:**

**MOTION** THAT Mayor Lamb adjourn the Village of Cremona Regular Council Meeting  
on the 16<sup>th</sup> day of December at \_\_\_\_\_p.m.

INTLS: CAO: KO